

# Return of Organization Exempt From Income Tax

OMB No. 1545-0047

# Form 990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

# 2022

Open to Public Inspection

**A** For the 2022 calendar year, or tax year beginning **DEC 1, 2022** and ending **NOV 30, 2023**

|  |  |  |  |
|--|--|--|--|
| <b>B</b> Check if applicable:<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Final return/terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C</b> Name of organization<br><b>UNITED STATES EQUESTRIAN FEDERATION, INC</b>                       |  | <b>D</b> Employer identification number<br><b>56-2350714</b>   |
|  | Doing business as  |  | <b>E</b> Telephone number<br><b>859-258-2472</b>   |
|  | Number and street (or P.O. box if mail is not delivered to street address)                             | Room/suite                               | <b>G</b> Gross receipts \$ <b>37,114,977.</b>  |
|  | <b>4001 WING COMMANDER WAY</b>   |  | <b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
|  | City or town, state or province, country, and ZIP or foreign postal code<br><b>LEXINGTON, KY 40511</b> |  | <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No                            |
| <b>F</b> Name and address of principal officer: <b>WILLIAM J. MORONEY</b><br><b>SAME AS C ABOVE</b>  |  | If "No," attach a list. See instructions |  |
| <b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527   |  |  |  |
| <b>J</b> Website: <b>WWW.USEF.ORG</b>  |  |  |  |
| <b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other  |  |  | <b>L</b> Year of formation: <b>2003</b>  |
| <b>M</b> State of legal domicile: <b>NY</b>  |  |  |  |

## Part I Summary

|   |   |                                  |                     |
|---|---|----------------------------------|---------------------|
| <b>Activities &amp; Governance</b>  | <b>1</b> Briefly describe the organization's mission or most significant activities: <b>THE FEDERATION PROVIDES LEADERSHIP FOR EQUESTRIAN SPORT IN THE UNITED STATES BY PROMOTING</b> |                                  |                     |
|   | <b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.                                      |                                  |                     |
|   | <b>3</b> Number of voting members of the governing body (Part VI, line 1a)  | <b>3</b>                         | <b>21</b>           |
|   | <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)  | <b>4</b>                         | <b>20</b>           |
|   | <b>5</b> Total number of individuals employed in calendar year 2022 (Part V, line 2a)   | <b>5</b>                         | <b>170</b>          |
|   | <b>6</b> Total number of volunteers (estimate if necessary)   | <b>6</b>                         | <b>500</b>          |
|   | <b>7 a</b> Total unrelated business revenue from Part VIII, column (C), line 12   | <b>7a</b>                        | <b>2,242,429.</b>   |
| <b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11     | <b>7b</b>   | <b>0.</b>                        |                     |
| <b>Revenue</b>  | <b>8</b> Contributions and grants (Part VIII, line 1h)  | <b>Prior Year</b>                | <b>Current Year</b> |
|   | <b>9</b> Program service revenue (Part VIII, line 2g)   | <b>6,335,700.</b>                | <b>6,367,212.</b>   |
|   | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)   | <b>24,793,429.</b>               | <b>25,305,644.</b>  |
|   | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  | <b>404,040.</b>                  | <b>670,135.</b>     |
|   | <b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)  | <b>3,046,113.</b>                | <b>3,401,279.</b>   |
|   |   | <b>34,579,282.</b>               | <b>35,744,270.</b>  |
| <b>Expenses</b>   | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)  | <b>1,645,817.</b>                | <b>1,312,687.</b>   |
|   | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)   | <b>0.</b>                        | <b>0.</b>           |
|   | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)   | <b>11,545,512.</b>               | <b>11,991,671.</b>  |
|   | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)  | <b>0.</b>                        | <b>0.</b>           |
|   | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25)  | <b>0.</b>                        |                     |
|   | <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  | <b>20,843,355.</b>               | <b>22,409,524.</b>  |
| <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | <b>34,034,684.</b>  | <b>35,713,882.</b>               |                     |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12                      | <b>544,598.</b>   | <b>30,388.</b>                   |                     |
| <b>Net Assets or Fund Balances</b>  | <b>20</b> Total assets (Part X, line 16)  | <b>Beginning of Current Year</b> | <b>End of Year</b>  |
|   | <b>21</b> Total liabilities (Part X, line 26)   | <b>37,043,005.</b>               | <b>38,343,465.</b>  |
|   | <b>22</b> Net assets or fund balances. Subtract line 21 from line 20  | <b>16,460,673.</b>               | <b>17,032,484.</b>  |
|   |   | <b>20,582,332.</b>               | <b>21,310,981.</b>  |

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|                               |   |                            |                 |   |                  |
|-------------------------------|---|----------------------------|-----------------|---|------------------|
| <b>Sign Here</b>              | Signature of officer  |                            | Date            |   |                  |
|                               | <b>WILLIAM J. MORONEY, CEO</b><br>Type or print name and title        |                            |                 |   |                  |
| <b>Paid Preparer Use Only</b> | Print/Type preparer's name  | Preparer's signature       | Date            | Check <input type="checkbox"/> if self-employed | PTIN             |
|                               | <b>ANGELA N. CRAWFORD, CPA</b>  | <b>ANGELA N. CRAWFORD,</b> | <b>07/10/24</b> |   | <b>P00573197</b> |
|                               | Firm's name   | Firm's EIN                 |                 |   |                  |
|                               | <b>BLUE &amp; CO., LLC</b>  | <b>35-1178661</b>          |                 |   |                  |
|                               | Firm's address  | Phone no.                  |                 |   |                  |
|                               | <b>250 WEST MAIN STREET, SUITE 2900</b><br><b>LEXINGTON, KY 40507</b> | <b>859-253-1100</b>        |                 |   |                  |

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE UNITED STATES EQUESTRIAN FEDERATION'S MISSION IS TO PROVIDE ACCESS TO AND INCREASE PARTICIPATION IN EQUESTRIAN SPORTS AT ALL LEVELS BY ENSURING FAIRNESS, ENJOYMENT, SAFETY, AND WELFARE FOR BOTH HUMAN AND EQUINE ATHLETES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 15,656,831. including grants of \$ 1,295,186. ) (Revenue \$ 10,142,271. ) SPORT PROGRAMS AND SPORT MANAGEMENT - AS THE NATIONAL GOVERNING BODY FOR EQUESTRIAN SPORT IN THE UNITED STATES, THE UNITED STATES EQUESTRIAN FEDERATION (USEF) SUPPORTS COMPETITIVE, TRAINING AND EDUCATIONAL OPPORTUNITIES IN 29 BREEDS AND DISCIPLINES FOR ATHLETES AND THEIR EQUINE PARTNERS AT ALL LEVELS OF EXPERIENCE AND INTEREST. USEF OFFERS PROGRAMS ON A NATIONAL AND INTERNATIONAL LEVEL FOR EMERGING, DEVELOPING AND ELITE ATHLETES.

CONTINUED IN SCHEDULE O.

4b (Code: ) (Expenses \$ 7,017,086. including grants of \$ 17,501. ) (Revenue \$ 5,997,846. ) FAIRNESS, SAFETY AND WELFARE - THE USEF HORSE AND HUMAN SAFETY AND WELFARE EFFORTS ENCOMPASS A COMBINATION OF PROGRAMS FOCUSED ON THE SAFETY AND WELFARE OF HUMAN AND EQUINE ATHLETES. THESE PROGRAMS INVOLVE RESEARCH OF SUBSTANCES WHICH MAY AFFECT PERFORMANCE WHEN ADMINISTERED TO EQUINE ATHLETES COMPETING IN USEF LICENSED COMPETITIONS, EQUINE ANTI-DOPING INCLUDING THE COLLECTION AND TESTING OF SAMPLES, AND THE ENFORCEMENT OF RULES GOVERNING THE USE OF PROHIBITED SUBSTANCES DURING COMPETITION AS WELL AS THE TRAINING AND LICENSING OF COMPETITION OFFICIALS TASKED WITH ENSURING THE BEST INTERESTS OF USEF MEMBERS AND THEIR EQUINE PARTNERS.

4c (Code: ) (Expenses \$ 5,482,752. including grants of \$ ) (Revenue \$ 10,027,720. ) MEMBER SERVICES - THE USEF'S MEMBER SERVICES PROGRAMS SERVE THE ENTIRETY OF THE MEMBERSHIP. MEMBER SERVICES DEPARTMENTS ARE RESPONSIBLE FOR DEVELOPING, IMPLEMENTING, AND ADMINISTERING THE FRAMEWORK OF RULES, POLICIES AND PROCEDURES THAT SUPPORT SPORT PROGRAMS, FAIRNESS, SAFETY, WELFARE AND ENJOYMENT. USEF PROVIDES EDUCATIONAL OPPORTUNITIES INCLUDING THE CARE AND TRAINING OF THE COMPETITIVE HORSE AND RIDER, MEDIA TRAINING AND HOW TO COMPETE IN FEDERATION LICENSED COMPETITIONS AS WELL AS LIVESTREAM AND VIDEO-ON-DEMAND SPORT COVERAGE. USEF ALSO OFFERS ANNUAL AWARDS AND RECOGNITION AND PROVIDES SAFE SPORT; RULES AND REGULATION SERVICES; COMPETITION LICENSING, STANDARDS, EVALUATION AND COMPLIANCE; ANTI-DOPING; HORSE AND HUMAN SAFETY AND WELFARE PROGRAMS; AND GENERAL SUPPORT OF THE EQUESTRIAN COMMUNITY.

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 28,156,669.

**Part IV Checklist of Required Schedules**

|  | Yes | No |
|--|-----|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i>  | X   |    |
| 2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions  | X   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>  |     | X  |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>   |     | X  |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>  |     | X  |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>  |     | X  |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>  |     | X  |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>   | X   |    |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>            |     | X  |
| 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>   |     | X  |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.  |     |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>   | X   |    |
| b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>  |     | X  |
| c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>  |     | X  |
| d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>   |     | X  |
| e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>   | X   |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>  | X   |    |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>  | X   |    |
| b Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>  |     | X  |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>  |     | X  |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?  |     | X  |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | X   |    |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>   | X   |    |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>   |     | X  |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions   |     | X  |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>   |     | X  |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>   |     | X  |
| 20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>   |     | X  |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   |     |    |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>  | X   |    |

**Part IV Checklist of Required Schedules** (continued)

|   | Yes | No |
|---|-----|----|
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....  | X   |    |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....  | X   |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....  | X   |    |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....  |     | X  |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....   |     | X  |
| <b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....  |     | X  |
| <b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....  |     | X  |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....   |     | X  |
| <b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....   |     | X  |
| <b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> ..... | X   |    |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  |     |    |
| <b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....  |     | X  |
| <b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....   |     | X  |
| <b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....  |     | X  |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....   | X   |    |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....   |     | X  |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....   |     | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....   |     | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....   |     | X  |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....   |     | X  |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....  |     | X  |
| <b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....   |     |    |
| <b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....   |     | X  |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....  |     | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? .....  | X   |    |

**Note:** All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

|   | Yes | No |
|---|-----|----|
| <b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable .....  |     |    |
| <b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable .....  |     |    |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? ..... | X   |    |

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No columns. Includes rows 2a through 17 with various tax-related questions and answers.

**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

|           |  | Yes | No |
|-----------|--|-----|----|
| <b>1a</b> | Enter the number of voting members of the governing body at the end of the tax year<br>If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. |     |    |
|           | 1a 21  |     |    |
| <b>b</b>  | Enter the number of voting members included on line 1a, above, who are independent   |     |    |
|           | 1b 20  |     |    |
| <b>2</b>  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  |     | X  |
| <b>3</b>  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?  |     | X  |
| <b>4</b>  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   |     | X  |
| <b>5</b>  | Did the organization become aware during the year of a significant diversion of the organization's assets?   |     | X  |
| <b>6</b>  | Did the organization have members or stockholders?   | X   |    |
| <b>7a</b> | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   | X   |    |
| <b>b</b>  | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  |     | X  |
| <b>8</b>  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |     |    |
| <b>a</b>  | The governing body?  | X   |    |
| <b>b</b>  | Each committee with authority to act on behalf of the governing body?  | X   |    |
| <b>9</b>  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O   |     | X  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|            |  | Yes | No |
|------------|--|-----|----|
| <b>10a</b> | Did the organization have local chapters, branches, or affiliates?   |     | X  |
| <b>b</b>   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   |     |    |
| <b>11a</b> | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | X   |    |
| <b>b</b>   | Describe on Schedule O the process, if any, used by the organization to review this Form 990.  |     |    |
| <b>12a</b> | Did the organization have a written conflict of interest policy? If "No," go to line 13  | X   |    |
| <b>b</b>   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | X   |    |
| <b>c</b>   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done   | X   |    |
| <b>13</b>  | Did the organization have a written whistleblower policy?  | X   |    |
| <b>14</b>  | Did the organization have a written document retention and destruction policy?   | X   |    |
| <b>15</b>  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |     |    |
| <b>a</b>   | The organization's CEO, Executive Director, or top management official   | X   |    |
| <b>b</b>   | Other officers or key employees of the organization<br>If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  |     | X  |
| <b>16a</b> | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  |     | X  |
| <b>b</b>   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? |     |    |

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed AK, AL, AR, CA, CO, IL, KY, MA, MD, ME, MI, MN
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records  
MIKE DELAHANTY - 859-225-6935  
4001 WING COMMANDER WAY, LEXINGTON, KY 40511

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title                                    | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |          | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|----------|---|--|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former   |   |  |   |
| (1) WILLIAM MORONEY<br>CEO                               | 40.00   |   |                       | X       |              |                              | 451,241. | 0.  | 14,106.  |   |
| (2) VICTORIA LOWELL<br>CHIEF MARKETING & CONTENT         | 40.00   |   |                       |         | X            |                              | 363,809. | 0.  | 17,860.  |   |
| (3) SONJA KEATING<br>SR VICE PRESIDENT & GENERA          | 40.00   |   |                       | X       |              |                              | 299,159. | 0.  | 17,462.  |   |
| (4) WILLIAM CONNELL (END 11/30/22)<br>DIRECTOR OF SPORTS | 40.00   |   |                       | X       |              |                              | 254,550. | 0.  | 6,444.   |   |
| (5) STEPHEN SCHUMACHER<br>CHIEF VETERINARY OFFICER       | 40.00   |   |                       |         | X            |                              | 194,137. | 0.  | 21,326.  |   |
| (6) MICHAEL DELAHANTY<br>CFO                             | 40.00   |   |                       | X       |              |                              | 166,554. | 0.  | 12,822.  |   |
| (7) TERRI DOLAN<br>DIRECTOR, NAT. BREEDS & NO            | 40.00   |   |                       |         | X            |                              | 161,210. | 0.  | 6,110.   |   |
| (8) KELLY BOLTON<br>CHIEF HUMAN RESOURCES OFFI           | 40.00   |   |                       |         | X            |                              | 155,483. | 0.  | 2,702.   |   |
| (9) TOM O'MARA<br>PRESIDENT                              | 40.00   | X   |                       | X       |              |                              | 150,000. | 0.  | 0.   |   |
| (10) JUDY WERNER<br>VICE PRESIDENT                       | 1.00  | X   |                       | X       |              |                              | 0.       | 0.  | 0.   |   |
| (11) JUDY SLOAN<br>SECRETARY/TREASURER                   | 1.00  | X   |                       | X       |              |                              | 0.       | 0.  | 0.   |   |
| (12) JON KREITZ<br>DIRECTOR                              | 1.00  | X   |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (13) DIANE PITTS<br>DIRECTOR                             | 1.00  | X   |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (14) PHILIP RICHTER<br>DIRECTOR                          | 1.00  | X   |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (15) LISA GORRETTA<br>DIRECTOR                           | 1.00  | X   |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (16) CAROL KOZLOWSKI<br>DIRECTOR                         | 1.00  | X   |                       |         |              |                              | 0.       | 0.  | 0.   |   |
| (17) MAX AMAYA<br>DIRECTOR                               | 1.00  | X   |                       |         |              |                              | 0.       | 0.  | 0.   |   |

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title  | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |   |  |   |
| (18) MELISSA MOORE<br>DIRECTOR                                 | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (19) LING FU WYLIE<br>DIRECTOR                                 | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (20) DEBORAH JOHNSON<br>DIRECTOR                               | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (21) MARY KNOWLTON<br>DIRECTOR                                 | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (22) ALEX BOONE<br>DIRECTOR                                    | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (23) JACOB ARNOLD<br>DIRECTOR                                  | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (24) ELEANOR BRIMMER<br>DIRECTOR                               | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (25) MATT BROWN<br>DIRECTOR                                    | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| (26) ALLISON BROCK<br>DIRECTOR                                 | 1.00  | X   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| <b>1b Subtotal</b>   |   |   |                       |         |              |                              |        | 2,196,143.  | 0.   | 98,832.   |
| <b>c Total from continuation sheets to Part VII, Section A</b> |   |   |                       |         |              |                              |        | 0.  | 0.   | 0.  |
| <b>d Total (add lines 1b and 1c)</b>                           |   |   |                       |         |              |                              |        | 2,196,143.  | 0.   | 98,832.   |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 12

|   | Yes | No |
|---|-----|----|
| 3 Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>  | 3   | X  |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | 4   | X  |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                       | 5   | X  |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address  | (B)<br>Description of services   | (C)<br>Compensation |
|---|----------------------------------|---------------------|
| NBC UNIVERSAL, LLC, NBC NETWORK C/O NBC UNIVERSAL, LLC, ATLANTA, GA 30384     | BROADCASTING SERVICES            | 230,000.            |
| BRYAN CAVE LEIGHTON PAISNER LLP<br>P.O. BOX 503089, ST. LOUIS, MO 63150       | LEGAL SERVICES                   | 148,050.            |
| TRYON EQUESTRIAN PROPERTIES, LLC, 25 INTERNATIONAL BOULEVARD, MILL SPRING, NC | COMPETITION FACILITIES & SERVICE | 129,239.            |
| MICHEL ASSOULINE, NIGHTINGALE BARN BRICKHOUSE ROAD, COLNE ENGAINE, CO6 2HJ,   | COACHING                         | 123,700.            |
| ROBERT COSTELLO<br>PO BOX 1951, SOUTHERN PINES, NC 28388                      | COACHING                         | 118,167.            |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 8

SEE PART VII, SECTION A CONTINUATION SHEETS



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|  |  |  | (A)  | (B)                                | (C)                        | (D)  |          |
|--|--|--|--|------------------------------------|----------------------------|--|----------|
|  |  |  | Total revenue  | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |          |
| Contributions, Gifts, Grants and Other Similar Amounts | <b>1 a</b>   | Federated campaigns  |  |                                    |                            |  |          |
|  | <b>1 b</b>   | Membership dues  |  |                                    |                            |  |          |
|  | <b>1 c</b>   | Fundraising events   |  |                                    |                            |  |          |
|  | <b>1 d</b>   | Related organizations  |  |                                    |                            |  |          |
|  | <b>1 e</b>   | Government grants (contributions)  |  |                                    |                            |  |          |
|  | <b>1 f</b>   | All other contributions, gifts, grants, and similar amounts not included above | 6,367,212.   |                                    |                            |  |          |
|  | <b>1 g</b>   | Noncash contributions included in lines 1a-1f                                  | \$ 467,509.  |                                    |                            |  |          |
|  | <b>1 h</b>   | <b>Total.</b> Add lines 1a-1f  |  | 6,367,212.                         |                            |  |          |
| Program Service Revenue                                | <b>2 a</b>   | MEMBERSHIP DUES  | 813990   | 10,027,720.                        | 10027720.                  |  |          |
|  | <b>2 b</b>   | DRUG & MEDICATION FEES   | 900099   | 5,997,846.                         | 5,997,846.                 |  |          |
|  | <b>2 c</b>   | COMPETITION FEES   | 711219   | 5,357,560.                         | 5,357,560.                 |  |          |
|  | <b>2 d</b>   | INTERNATIONAL COMPETITION  | 711219   | 2,970,451.                         | 2,970,451.                 |  |          |
|  | <b>2 e</b>   | SPORTS PROGRAMS  | 711219   | 627,172.                           | 627,172.                   |  |          |
|  | <b>2 f</b>   | All other program service revenue  | 900099   | 324,895.                           | 324,895.                   |  |          |
|  | <b>2 g</b>   | <b>Total.</b> Add lines 2a-2f  |  | 25,305,644.                        |                            |  |          |
|  | Other Revenue  | <b>3</b>   | Investment income (including dividends, interest, and other similar amounts) |                                    | 550,711.                   |  | 550,711. |
| <b>4</b>   |  | Income from investment of tax-exempt bond proceeds                             |  |                                    |                            |  |          |
| <b>5</b>   |  | Royalties  |  | 296,657.                           |                            | 296,657.   |          |
| <b>6 a</b>   |  | Gross rents  | (i) Real   |                                    |                            |  |          |
|  |  |  | (ii) Personal  |                                    |                            |  |          |
|  |  |  |  |                                    |                            |  |          |
| <b>6 b</b>   |  | Less: rental expenses  |  |                                    |                            |  |          |
| <b>6 c</b>   |  | Rental income or (loss)  |  |                                    |                            |  |          |
| <b>6 d</b>   |  | Net rental income or (loss)  |  |                                    |                            |  |          |
| <b>7 a</b>   |  | Gross amount from sales of assets other than inventory                         | (i) Securities   |                                    |                            |  |          |
|  |  |  | (ii) Other   |                                    |                            |  |          |
|  |  |  |  | 1,490,131.                         |                            |  |          |
| <b>7 b</b>   |  | Less: cost or other basis and sales expenses                                   |  | 1,370,707.                         |                            |  |          |
| <b>7 c</b>   |  | Gain or (loss)   |  | 119,424.                           |                            |  |          |
| <b>7 d</b>   |  | Net gain or (loss)   |  | 119,424.                           |                            | 119,424.   |          |
| <b>8 a</b>   | Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 |  |  |                                    |                            |  |          |
| <b>8 b</b>   | Less: direct expenses  |  |  |                                    |                            |  |          |
| <b>8 c</b>   | Net income or (loss) from fundraising events   |  |  |                                    |                            |  |          |
| <b>9 a</b>   | Gross income from gaming activities. See Part IV, line 19  |  |  |                                    |                            |  |          |
| <b>9 b</b>   | Less: direct expenses  |  |  |                                    |                            |  |          |
| <b>9 c</b>   | Net income or (loss) from gaming activities  |  |  |                                    |                            |  |          |
| <b>10 a</b>  | Gross sales of inventory, less returns and allowances  |  | 619,073.   |                                    |                            |  |          |
| <b>10 b</b>  | Less: cost of goods sold   |  | 0.   |                                    |                            |  |          |
| <b>10 c</b>  | Net income or (loss) from sales of inventory   |  | 619,073.   | 619,073.                           |                            |  |          |
| Miscellaneous Revenue                                  | <b>11 a</b>  | ADVERTISING  | 513120   | 2,116,554.                         |                            | 2116554.   |          |
|  | <b>11 b</b>  | MISCELLANEOUS INCOME   | 900099   | 243,120.                           | 243,120.                   |  |          |
|  | <b>11 c</b>  | IT SERVICES  | 541519   | 125,875.                           |                            | 125,875.   |          |
|  | <b>11 d</b>  | All other revenue  |  |                                    |                            |  |          |
|  | <b>11 e</b>  | <b>Total.</b> Add lines 11a-11d  |  | 2,485,549.                         |                            |  |          |
| <b>12</b>  | <b>Total revenue.</b> See instructions   |  | 35,744,270.  | 26167837.                          | 2242429.                   | 966,792.   |          |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...   | 236,101.              | 236,101.                        |  |                             |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 .....  | 1,038,698.            | 1,038,698.                      |  |                             |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....   | 37,888.               | 37,888.                         |  |                             |
| 4 Benefits paid to or for members .....  |                       |                                 |  |                             |
| 5 Compensation of current officers, directors, trustees, and key employees .....   | 1,372,338.            | 1,010,897.                      | 361,441.                               |                             |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....   |                       |                                 |  |                             |
| 7 Other salaries and wages .....   | 8,701,609.            | 6,409,811.                      | 2,291,798.                             |                             |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)   | 217,852.              | 160,475.                        | 57,377.                                |                             |
| 9 Other employee benefits .....  | 1,007,609.            | 742,229.                        | 265,380.                               |                             |
| 10 Payroll taxes .....   | 692,263.              | 509,937.                        | 182,326.                               |                             |
| 11 Fees for services (nonemployees):   |                       |                                 |  |                             |
| a Management .....   |                       |                                 |  |                             |
| b Legal .....  | 757,764.              | 399,595.                        | 358,169.                               |                             |
| c Accounting .....   | 70,586.               |                                 | 70,586.                                |                             |
| d Lobbying .....   |                       |                                 |  |                             |
| e Professional fundraising services. See Part IV, line 17  |                       |                                 |  |                             |
| f Investment management fees .....   | 80,261.               |                                 | 80,261.                                |                             |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)   | 499,100.              | 310,633.                        | 188,467.                               |                             |
| 12 Advertising and promotion .....   | 2,598,889.            | 482,837.                        | 2,116,052.                             |                             |
| 13 Office expenses .....   | 742,467.              | 524,341.                        | 218,126.                               |                             |
| 14 Information technology .....  | 675,068.              | 492,363.                        | 182,705.                               |                             |
| 15 Royalties .....   |                       |                                 |  |                             |
| 16 Occupancy .....   | 366,871.              | 264,739.                        | 102,132.                               |                             |
| 17 Travel .....  | 2,453,542.            | 1,875,974.                      | 577,568.                               |                             |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...  |                       |                                 |  |                             |
| 19 Conferences, conventions, and meetings .....  | 471,706.              | 471,706.                        |  |                             |
| 20 Interest .....  | 180,890.              | 135,667.                        | 45,223.                                |                             |
| 21 Payments to affiliates .....  |                       |                                 |  |                             |
| 22 Depreciation, depletion, and amortization .....   | 694,181.              | 516,430.                        | 177,751.                               |                             |
| 23 Insurance .....   | 420,221.              | 374,998.                        | 45,223.                                |                             |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)   |                       |                                 |  |                             |
| a <b>INTERNATIONAL HIGH PERF</b>   | 7,131,284.            | 7,131,284.                      |  |                             |
| b <b>DRUGS &amp; TESTING</b>   | 3,383,765.            | 3,383,765.                      |  |                             |
| c <b>OTHER ADMIN &amp; FINANCE C</b>   | 923,881.              | 751,067.                        | 172,814.                               |                             |
| d <b>SPORTS PROGRAMS</b>   | 698,544.              | 698,544.                        |  |                             |
| e All other expenses .....   | 260,504.              | 196,690.                        | 63,814.                                |                             |
| 25 <b>Total functional expenses.</b> Add lines 1 through 24e   | 35,713,882.           | 28,156,669.                     | 7,557,213.                             | 0.                          |
| 26 <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) |                       |                                 |  |                             |

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

|  |  | (A)                    |             | (B)         |
|--|--|------------------------|-------------|-------------|
|  |  | Beginning of year      |             | End of year |
| <b>Assets</b>  | <b>1</b> Cash - non-interest-bearing .....   | 4,095.                 | <b>1</b>    | 273,333.    |
|  | <b>2</b> Savings and temporary cash investments .....  | 9,729,629.             | <b>2</b>    | 6,566,343.  |
|  | <b>3</b> Pledges and grants receivable, net .....  | 1,150,000.             | <b>3</b>    | 1,600,000.  |
|  | <b>4</b> Accounts receivable, net .....  | 608,135.               | <b>4</b>    | 970,750.    |
|  | <b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons ..... |                        | <b>5</b>    |             |
|  | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....   |                        | <b>6</b>    |             |
|  | <b>7</b> Notes and loans receivable, net .....   |                        | <b>7</b>    |             |
|  | <b>8</b> Inventories for sale or use .....   | 351,173.               | <b>8</b>    | 453,099.    |
|  | <b>9</b> Prepaid expenses and deferred charges .....   | 762,659.               | <b>9</b>    | 1,346,614.  |
|  | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....   | <b>10a</b> 13,610,143. |             |             |
|  | <b>b</b> Less: accumulated depreciation .....  | <b>10b</b> 5,161,302.  |             |             |
|  | <b>11</b> Investments - publicly traded securities .....   | 9,096,259.             | <b>10c</b>  | 8,448,841.  |
|  | <b>12</b> Investments - other securities. See Part IV, line 11 .....   | 14,815,645.            | <b>11</b>   | 17,424,995. |
|  | <b>13</b> Investments - program-related. See Part IV, line 11 .....  |                        | <b>12</b>   |             |
|  | <b>14</b> Intangible assets .....  |                        | <b>13</b>   |             |
|  | <b>15</b> Other assets. See Part IV, line 11 .....   | 525,410.               | <b>14</b>   |             |
| <b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) ..... | 37,043,005.  | <b>15</b>              | 1,259,490.  |             |
|  |  | <b>16</b>              | 38,343,465. |             |
| <b>Liabilities</b>   | <b>17</b> Accounts payable and accrued expenses .....  | 3,260,612.             | <b>17</b>   | 2,545,926.  |
|  | <b>18</b> Grants payable .....   |                        | <b>18</b>   |             |
|  | <b>19</b> Deferred revenue .....   | 7,068,606.             | <b>19</b>   | 7,913,033.  |
|  | <b>20</b> Tax-exempt bond liabilities .....  | 5,732,254.             | <b>20</b>   | 5,547,757.  |
|  | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....  |                        | <b>21</b>   |             |
|  | <b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....     |                        | <b>22</b>   |             |
|  | <b>23</b> Secured mortgages and notes payable to unrelated third parties .....   |                        | <b>23</b>   |             |
|  | <b>24</b> Unsecured notes and loans payable to unrelated third parties .....   |                        | <b>24</b>   |             |
|  | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....  | 399,201.               | <b>25</b>   | 1,025,768.  |
|  | <b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 .....  | 16,460,673.            | <b>26</b>   | 17,032,484. |
| <b>Net Assets or Fund Balances</b>   | <b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>  |                        |             |             |
|  | <b>27</b> Net assets without donor restrictions .....  | 5,287,523.             | <b>27</b>   | 20,618,680. |
|  | <b>28</b> Net assets with donor restrictions .....   | 15,294,809.            | <b>28</b>   | 692,301.    |
|  | <b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>   |                        |             |             |
|  | <b>29</b> Capital stock or trust principal, or current funds .....   |                        | <b>29</b>   |             |
|  | <b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....   |                        | <b>30</b>   |             |
|  | <b>31</b> Retained earnings, endowment, accumulated income, or other funds .....   |                        | <b>31</b>   |             |
|  | <b>32</b> Total net assets or fund balances .....  | 20,582,332.            | <b>32</b>   | 21,310,981. |
|  | <b>33</b> Total liabilities and net assets/fund balances .....   | 37,043,005.            | <b>33</b>   | 38,343,465. |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

|    |  |    |             |
|----|--|----|-------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)  | 1  | 35,744,270. |
| 2  | Total expenses (must equal Part IX, column (A), line 25)   | 2  | 35,713,882. |
| 3  | Revenue less expenses. Subtract line 2 from line 1   | 3  | 30,388.     |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                      | 4  | 20,582,332. |
| 5  | Net unrealized gains (losses) on investments   | 5  | 631,359.    |
| 6  | Donated services and use of facilities   | 6  |             |
| 7  | Investment expenses  | 7  |             |
| 8  | Prior period adjustments   | 8  |             |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)   | 9  | 66,902.     |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | 10 | 21,310,981. |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

|  | Yes | No |
|--|-----|----|
| 1 Accounting method used to prepare the Form 990: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other   |     |    |
| If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.  |     |    |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant?   |     | X  |
| If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  |     |    |
| <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis  |     |    |
| b Were the organization's financial statements audited by an independent accountant?   | X   |    |
| If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:   |     |    |
| <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis   |     |    |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | X   |    |
| If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.  |     |    |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   |     | X  |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits     |     |    |



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)  | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....  | 6961558. | 6156405. | 9599800. | 6335700. | 6367212. | 35420675. |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....   |          |          |          |          |          |           |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....   |          |          |          |          |          |           |
| <b>4 Total.</b> Add lines 1 through 3 .....  | 6961558. | 6156405. | 9599800. | 6335700. | 6367212. | 35420675. |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) ..... |          |          |          |          |          |           |
| <b>6 Public support.</b> Subtract line 5 from line 4.  |          |          |          |          |          | 35420675. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in)   | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022        | (f) Total                |
|---|----------|----------|----------|----------|-----------------|--------------------------|
| <b>7</b> Amounts from line 4 .....  | 6961558. | 6156405. | 9599800. | 6335700. | 6367212.        | 35420675.                |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....  | 352,772. | 275,753. | 308,668. | 675,607. | 847,368.        | 2460168.                 |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....   | 76,531.  |          |          |          |                 | 76,531.                  |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....   | 19,065.  | 9,804.   | 890.     | 233,146. | 243,121.        | 506,026.                 |
| <b>11 Total support.</b> Add lines 7 through 10   |          |          |          |          |                 | 38463400.                |
| <b>12</b> Gross receipts from related activities, etc. (see instructions) .....   |          |          |          |          | 12 113,079,408. |                          |
| <b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ..... |          |          |          |          |                 | <input type="checkbox"/> |

**Section C. Computation of Public Support Percentage**

|   |           |                                     |
|---|-----------|-------------------------------------|
| <b>14</b> Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) .....   | <b>14</b> | 92.09 %                             |
| <b>15</b> Public support percentage from 2021 Schedule A, Part II, line 14 .....  | <b>15</b> | 94.32 %                             |
| <b>16a 33 1/3% support test - 2022.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....  |           | <input checked="" type="checkbox"/> |
| <b>b 33 1/3% support test - 2021.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....   |           | <input type="checkbox"/>            |
| <b>17a 10% -facts-and-circumstances test - 2022.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....    |           | <input type="checkbox"/>            |
| <b>b 10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... |           | <input type="checkbox"/>            |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....  |           | <input type="checkbox"/>            |

Schedule A (Form 990) 2022

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in)   | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose ..... |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5 .....   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b .....  |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in)  | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6 .....   |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ..... |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....                           |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b .....   |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....      |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....                                  |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)   |          |          |          |          |          |           |

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

|   |           |   |
|---|-----------|---|
| <b>15</b> Public support percentage for 2022 (line 8, column (f), divided by line 13, column (f)) ..... | <b>15</b> | % |
| <b>16</b> Public support percentage from 2021 Schedule A, Part III, line 15 .....                       | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|  |           |   |
|--|-----------|---|
| <b>17</b> Investment income percentage for 2022 (line 10c, column (f), divided by line 13, column (f)) ..... | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2021 Schedule A, Part III, line 17 .....                         | <b>18</b> | % |

**19a 33 1/3% support tests - 2022.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>  |     |    |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>   |     |    |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>   |     |    |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>   |     |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>  |     |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>  |     |    |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>  |     |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>   |     |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
| <b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?   |     |    |
| <b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  |     |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>  |     |    |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>  |     |    |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
| <b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>  |     |    |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>   |     |    |

**Part IV Supporting Organizations** (continued)

|  | Yes | No |
|--|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?  |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described on line 11a above?  |     |    |
| <b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>                              |     |    |
| <b>11a</b>   |     |    |
| <b>11b</b>   |     |    |
| <b>11c</b>   |     |    |

**Section B. Type I Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>   |     |    |
| <b>1</b>  |     |    |
| <b>2</b>  |     |    |

**Section C. Type II Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |
| <b>1</b>   |     |    |

**Section D. All Type III Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>   |     |    |
| <b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>  |     |    |
| <b>1</b>  |     |    |
| <b>2</b>  |     |    |
| <b>3</b>  |     |    |

**Section E. Type III Functionally Integrated Supporting Organizations**

|   |  |  |  |
|---|--|--|--|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  |  |  |  |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.  |  |  |  |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.   |  |  |  |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).   |  |  |  |
| <b>2</b> Activities Test. Answer lines 2a and 2b below.   |  |  |  |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |  |  |
| <b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>  |  |  |  |
| <b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.   |  |  |  |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>   |  |  |  |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>   |  |  |  |
| <b>2a</b>   |  |  |  |
| <b>2b</b>   |  |  |  |
| <b>3a</b>   |  |  |  |
| <b>3b</b>   |  |  |  |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions.  
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|--|----------------|-----------------------------|
| 1                               | Net short-term capital gain  | 1              |                             |
| 2                               | Recoveries of prior-year distributions   | 2              |                             |
| 3                               | Other gross income (see instructions)  | 3              |                             |
| 4                               | Add lines 1 through 3.   | 4              |                             |
| 5                               | Depreciation and depletion   | 5              |                             |
| 6                               | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                             |
| 7                               | Other expenses (see instructions)  | 7              |                             |
| 8                               | <b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)  | 8              |                             |

| Section B - Minimum Asset Amount |   | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---|----------------|-----------------------------|
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |                |                             |
| a                                | Average monthly value of securities   | 1a             |                             |
| b                                | Average monthly cash balances   | 1b             |                             |
| c                                | Fair market value of other non-exempt-use assets  | 1c             |                             |
| d                                | <b>Total</b> (add lines 1a, 1b, and 1c)   | 1d             |                             |
| e                                | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):   |                |                             |
| 2                                | Acquisition indebtedness applicable to non-exempt-use assets  | 2              |                             |
| 3                                | Subtract line 2 from line 1d.   | 3              |                             |
| 4                                | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).                                  | 4              |                             |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5              |                             |
| 6                                | Multiply line 5 by 0.035.   | 6              |                             |
| 7                                | Recoveries of prior-year distributions  | 7              |                             |
| 8                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)  | 8              |                             |

| Section C - Distributable Amount |   |   | Current Year |
|----------------------------------|---|---|--------------|
| 1                                | Adjusted net income for prior year (from Section A, line 8, column A)   | 1 |              |
| 2                                | Enter 0.85 of line 1.   | 2 |              |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, column A)  | 3 |              |
| 4                                | Enter greater of line 2 or line 3.  | 4 |              |
| 5                                | Income tax imposed in prior year  | 5 |              |
| 6                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).   | 6 |              |
| 7                                | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). |   |              |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

| <b>Section D - Distributions</b> |   | <b>Current Year</b> |
|----------------------------------|---|---------------------|
| <b>1</b>                         | Amounts paid to supported organizations to accomplish exempt purposes   | <b>1</b>            |
| <b>2</b>                         | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity               | <b>2</b>            |
| <b>3</b>                         | Administrative expenses paid to accomplish exempt purposes of supported organizations   | <b>3</b>            |
| <b>4</b>                         | Amounts paid to acquire exempt-use assets   | <b>4</b>            |
| <b>5</b>                         | Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )  | <b>5</b>            |
| <b>6</b>                         | Other distributions ( <i>describe in Part VI</i> ). See instructions.   | <b>6</b>            |
| <b>7</b>                         | <b>Total annual distributions.</b> Add lines 1 through 6.   | <b>7</b>            |
| <b>8</b>                         | Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions. | <b>8</b>            |
| <b>9</b>                         | Distributable amount for 2022 from Section C, line 6  | <b>9</b>            |
| <b>10</b>                        | Line 8 amount divided by line 9 amount  | <b>10</b>           |

| <b>Section E - Distribution Allocations</b> (see instructions)   | <b>(i)<br/>Excess Distributions</b> | <b>(ii)<br/>Underdistributions<br/>Pre-2022</b> | <b>(iii)<br/>Distributable<br/>Amount for 2022</b> |
|--|-------------------------------------|---|--|
| <b>1</b> Distributable amount for 2022 from Section C, line 6  |                                     |   |  |
| <b>2</b> Underdistributions, if any, for years prior to 2022 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.   |                                     |   |  |
| <b>3</b> Excess distributions carryover, if any, to 2022   |                                     |   |  |
| <b>a</b> From 2017   |                                     |   |  |
| <b>b</b> From 2018   |                                     |   |  |
| <b>c</b> From 2019   |                                     |   |  |
| <b>d</b> From 2020   |                                     |   |  |
| <b>e</b> From 2021   |                                     |   |  |
| <b>f</b> <b>Total</b> of lines 3a through 3e   |                                     |   |  |
| <b>g</b> Applied to underdistributions of prior years  |                                     |   |  |
| <b>h</b> Applied to 2022 distributable amount  |                                     |   |  |
| <b>i</b> Carryover from 2017 not applied (see instructions)  |                                     |   |  |
| <b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.  |                                     |   |  |
| <b>4</b> Distributions for 2022 from Section D, line 7: \$   |                                     |   |  |
| <b>a</b> Applied to underdistributions of prior years  |                                     |   |  |
| <b>b</b> Applied to 2022 distributable amount  |                                     |   |  |
| <b>c</b> Remainder. Subtract lines 4a and 4b from line 4.  |                                     |   |  |
| <b>5</b> Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions. |                                     |   |  |
| <b>6</b> Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.                        |                                     |   |  |
| <b>7</b> <b>Excess distributions carryover to 2023.</b> Add lines 3j and 4c.   |                                     |   |  |
| <b>8</b> Breakdown of line 7:  |                                     |   |  |
| <b>a</b> Excess from 2018  |                                     |   |  |
| <b>b</b> Excess from 2019  |                                     |   |  |
| <b>c</b> Excess from 2020  |                                     |   |  |
| <b>d</b> Excess from 2021  |                                     |   |  |
| <b>e</b> Excess from 2022  |                                     |   |  |

Schedule A (Form 990) 2022



**Schedule B**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

Attach to Form 990 or Form 990-PF.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Name of the organization

**UNITED STATES EQUESTRIAN FEDERATION, INC**

Employer identification number

**56-2350714**

Organization type (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

|   |   |
|---|---|
| Name of organization<br><br><b>UNITED STATES EQUESTRIAN FEDERATION, INC</b> | Employer identification number<br><br><b>56-2350714</b> |
|---|---|

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
|------------|-----------------------------------|----------------------------|---|
| 1          | <hr/> <hr/> <hr/>                 | \$ <u>2,650,000.</u>       | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 2          | <hr/> <hr/> <hr/>                 | \$ <u>1,534,801.</u>       | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
|            | <hr/> <hr/> <hr/>                 | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            | <hr/> <hr/> <hr/>                 | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            | <hr/> <hr/> <hr/>                 | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            | <hr/> <hr/> <hr/>                 | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |

|   |   |
|---|---|
| Name of organization<br><br><b>UNITED STATES EQUESTRIAN FEDERATION, INC</b> | Employer identification number<br><br><b>56-2350714</b> |
|---|---|

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|------------------------------|--|---|----------------------|
|                              |  | \$ _____  |                      |
|                              |  | \$ _____  |                      |
|                              |  | \$ _____  |                      |
|                              |  | \$ _____  |                      |
|                              |  | \$ _____  |                      |
|                              |  | \$ _____  |                      |
|                              |  | \$ _____  |                      |

|   |   |
|---|---|
| Name of organization<br><br><b>UNITED STATES EQUESTRIAN FEDERATION, INC</b> | Employer identification number<br><br><b>56-2350714</b> |
|---|---|

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

| (a) No. from Part I                     | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|---|---------------------|--|-------------------------------------|
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
| (a) No. from Part I                     | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
| (a) No. from Part I                     | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
| (a) No. from Part I                     | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization **UNITED STATES EQUESTRIAN FEDERATION, INC** Employer identification number **56-2350714**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|   | (a) Donor advised funds | (b) Funds and other accounts                             |
|---|-------------------------|--|
| 1 Total number at end of year .....   |                         |  |
| 2 Aggregate value of contributions to (during year) .....   |                         |  |
| 3 Aggregate value of grants from (during year) .....  |                         |  |
| 4 Aggregate value at end of year .....  |                         |  |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....  |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ..... |                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
 Preservation of land for public use (for example, recreation or education)  Preservation of a historically important land area  
 Protection of natural habitat  Preservation of a certified historic structure  
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|  | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements .....   | 2a                              |
| b Total acreage restricted by conservation easements .....   | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a) .....   | 2c                              |
| d Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register ..... | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year \_\_\_\_\_

4 Number of states where property subject to conservation easement is located \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2022

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     |                  |                |                    |                      |                     |
| b Contributions                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses     |                  |                |                    |                      |                     |
| d Grants or scholarships                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            |                  |                |                    |                      |                     |

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment \_\_\_\_\_%
  - b Permanent endowment \_\_\_\_\_%
  - c Term endowment \_\_\_\_\_%
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |   | Yes    | No |
|---|--------|----|
| (i) Unrelated organizations   | 3a(i)  |    |
| (ii) Related organizations  | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land  |                                      |                                 |                              |                |
| b Buildings  |                                      | 9,138,865.                      | 1,413,245.                   | 7,725,620.     |
| c Leasehold improvements   |                                      | 31,950.                         | 31,950.                      | 0.             |
| d Equipment  |                                      | 4,439,328.                      | 3,716,107.                   | 723,221.       |
| e Other  |                                      |                                 |                              |                |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |                                      |                                 |                              | 8,448,841.     |

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security)    | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives .....   |                |   |
| (2) Closely held equity interests .....                                 |                |   |
| (3) Other .....   |                |   |
| (A)   |                |   |
| (B)   |                |   |
| (C)   |                |   |
| (D)   |                |   |
| (E)   |                |   |
| (F)   |                |   |
| (G)   |                |   |
| (H)   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) |                |   |

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment   | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1)   |                |   |
| (2)   |                |   |
| (3)   |                |   |
| (4)   |                |   |
| (5)   |                |   |
| (6)   |                |   |
| (7)   |                |   |
| (8)   |                |   |
| (9)   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |                |   |

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description   | (b) Book value |
|---|----------------|
| (1)   |                |
| (2)   |                |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) |                |

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability   | (b) Book value |
|---|----------------|
| (1) Federal income taxes  |                |
| (2) <b>DERIVATIVE LIABILITY</b>   | 332,299.       |
| (3) <b>RIGHT OF USE LIABILITIES</b>                                       | 693,469.       |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) |                |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|   |   |    |          |             |
|---|---|----|----------|-------------|
| 1 | Total revenue, gains, and other support per audited financial statements        |    | 1        | 36,732,531. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12:             |    |          |             |
| a | Net unrealized gains (losses) on investments                                    | 2a | 631,359. |             |
| b | Donated services and use of facilities  | 2b | 290,000. |             |
| c | Recoveries of prior year grants   | 2c |          |             |
| d | Other (Describe in Part XIII.)  | 2d | 66,902.  |             |
| e | Add lines 2a through 2d   | 2e |          | 988,261.    |
| 3 | Subtract line 2e from line 1  | 3  |          | 35,744,270. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:            |    |          |             |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a |          |             |
| b | Other (Describe in Part XIII.)  | 4b |          |             |
| c | Add lines 4a and 4b   | 4c |          | 0.          |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5  |          | 35,744,270. |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|   |  |    |          |             |
|---|--|----|----------|-------------|
| 1 | Total expenses and losses per audited financial statements                       |    | 1        | 36,003,882. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:                |    |          |             |
| a | Donated services and use of facilities   | 2a | 290,000. |             |
| b | Prior year adjustments   | 2b |          |             |
| c | Other losses   | 2c |          |             |
| d | Other (Describe in Part XIII.)   | 2d |          |             |
| e | Add lines 2a through 2d  | 2e |          | 290,000.    |
| 3 | Subtract line 2e from line 1   | 3  |          | 35,713,882. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |    |          |             |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a |          |             |
| b | Other (Describe in Part XIII.)   | 4b |          |             |
| c | Add lines 4a and 4b  | 4c |          | 0.          |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | 5  |          | 35,713,882. |

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART X, LINE 2:**

USEF IS EXEMPT FROM INCOME TAXES ON INCOME FROM RELATED ACTIVITIES UNDER SECTION 501(C)(3) OF THE U.S. INTERNAL REVENUE CODE AND CORRESPONDING STATE TAX LAW. ACCORDINGLY, NO PROVISION HAS BEEN MADE FOR FEDERAL OR STATE INCOME TAXES. ADDITIONALLY, USEF HAS BEEN DETERMINED NOT TO BE A PRIVATE FOUNDATION UNDER SECTION 509(A) OF THE INTERNAL REVENUE CODE. SINCE USEF IS PUBLICLY-SUPPORTED, CONTRIBUTIONS TO USEF QUALIFY FOR THE MAXIMUM CHARITABLE CONTRIBUTION DEDUCTION UNDER THE INTERNAL REVENUE CODE. USEF IS ALSO EXEMPT FROM STATE AND LOCAL INCOME TAXES.

CURRENT ACCOUNTING STANDARDS REQUIRE USEF TO DISCLOSE THE AMOUNT OF POTENTIAL BENEFIT OR OBLIGATION TO BE REALIZED AS A RESULT OF AN

**Part XIII** Supplemental Information (continued)

EXAMINATION PERFORMED BY A TAXING AUTHORITY. FOR THE YEARS ENDED NOVEMBER 30, 2023 AND 2022, MANAGEMENT HAS DETERMINED THAT USEF DOES NOT HAVE ANY TAX POSITIONS THAT RESULT IN ANY UNCERTAINTIES REGARDING THE POSSIBLE IMPACT ON USEF'S FINANCIAL STATEMENTS. THERE WAS NO CHANGE IN THIS DETERMINATION DURING THE 2023 FISCAL YEAR.

USEF RECORDS ANY INTEREST AND PENALTIES AS EXPENSE IN THE PERIOD INCURRED AND NO AMOUNTS HAVE BEEN RECORDED FOR THE YEARS ENDED NOVEMBER 30, 2023 AND 2022, RESPECTIVELY.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

GAIN ON INTEREST RATE SWAP 66,902.

SCHEDULE D, PART III, LINE 4 - COLLECTIONS OF ART

USEF HAS AN EXTENSIVE COLLECTION OF TROPHIES WHICH HAVE BEEN CONTRIBUTED TO OR PURCHASED BY THE ORGANIZATION. THIS TROPHY COLLECTION IS MAINTAINED BY THE ORGANIZATION FOR PUBLIC EXHIBITION IN FURTHERANCE OF MEMBERSHIP SERVICE.

**SCHEDULE F  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

|   |   |
|---|---|
| Name of the organization<br><b>UNITED STATES EQUESTRIAN FEDERATION, INC</b> | Employer identification number<br><b>56-2350714</b> |
|---|---|

**Part I** **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  Yes  No
- 2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

| (a) Region  | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
|---|-------------------------------------|--|--|--|--|
| EUROPE (INCLUDING ICELAND AND GREENLAND)                | 0                                   | 0  | PROGRAM SERVICES   | INTERNATIONAL TRAINING AND COMPETITION   | 2,925,523.   |
| NORTH AMERICA (CANADA & MEXICO ONLY)                    | 0                                   | 0  | PROGRAM SERVICES   | INTERNATIONAL TRAINING AND COMPETITION   | 3,131.   |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
|   |                                     |  |  |  |  |
| <b>3 a</b> Subtotal .....                               | 0                                   | 0  |  |  | 2,928,654.   |
| <b>b</b> Total from continuation sheets to Part I ..... | 0                                   | 0  |  |  | 0.   |
| <b>c Totals</b> (add lines 3a and 3b) .....             | 0                                   | 0  |  |  | 2,928,654.   |

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1<br>(a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region                             | (d) Purpose of grant          | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|-------------------------------|--|--|-------------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|---|
|                               |  | SOUTH AMERICA                          | OPPORTUNITY GRANT             | 10,000.                  |                                 | 0.                               |                                       |   |
|                               |  | EUROPE (INCLUDING ICELAND & GREENLAND) | DISASTER RELIEF FUND PAYMENTS | 27,888.                  |                                 | 0.                               |                                       |   |
|                               |  |  |                               |                          |                                 |                                  |                                       |   |
|                               |  |  |                               |                          |                                 |                                  |                                       |   |
|                               |  |  |                               |                          |                                 |                                  |                                       |   |
|                               |  |  |                               |                          |                                 |                                  |                                       |   |
|                               |  |  |                               |                          |                                 |                                  |                                       |   |
|                               |  |  |                               |                          |                                 |                                  |                                       |   |
|                               |  |  |                               |                          |                                 |                                  |                                       |   |

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ..... **2**

3 Enter total number of other organizations or entities ..... **2**



Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* .....  Yes  No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* .....  Yes  No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* .....  Yes  No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* .....  Yes  No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* .....  Yes  No



**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.  
**Attach to Form 990.**  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

**Open to Public  
Inspection**

Name of the organization **UNITED STATES EQUESTRIAN FEDERATION, INC** Employer identification number **56-2350714**

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| <b>1 (a)</b> Name and address of organization or government  | <b>(b)</b> EIN | <b>(c)</b> IRC section (if applicable) | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of noncash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of noncash assistance | <b>(h)</b> Purpose of grant or assistance |
|--|----------------|--|---------------------------------|---|--|--|---|
| THE OHIO STATE UNIVERSITY<br>901 WOODY HAYES DR<br>COLUMBUS, OH 43210                                | 31-6025986     | GOVT                                   | 100,000.                        | 0.                                      |  |  | DRUG ADMINISTRATION STUDIES               |
| UNITED STATES EVENTING ASSOCIATION<br>525 OLD WATERFORD RD<br>LEESBURG, VA 20176                     | 22-6071187     | 501(C)(3)                              | 16,000.                         | 0.                                      |  |  | AFFILIATE SUPPORT                         |
| GIVING ALTERNATIVE LEARNERS<br>UPLIFTING OPPORTUNITIES - 88-03<br>70TH ROAD - FOREST HILLS, NY 11375 | 05-0615968     | 501(C)(3)                              | 10,000.                         | 0.                                      |  |  | OPPORTUNITY GRANT                         |
| KINDLE HILL FOUNDATION<br>PO BOX 559<br>GWYNEDD VALLEY, PA 19437                                     | 88-1644015     | 501(C)(3)                              | 10,000.                         | 0.                                      |  |  | OPPORTUNITY GRANT                         |
| LITTLE BIT THERAPEUTIC RIDING<br>CENTER - 18675 NE 106TH ST -<br>REDMOND, WA 98052                   | 91-1012131     | 501(C)(3)                              | 10,000.                         | 0.                                      |  |  | OPPORTUNITY GRANT                         |
| BEACHWOOD CENTER FOR WELLBEING<br>PO BOX 5386<br>WAKEFIELD, RI 02880                                 | 81-2937112     | 501(C)(3)                              | 10,000.                         | 0.                                      |  |  | OPPORTUNITY GRANT                         |

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **14.**
- 3** Enter total number of other organizations listed in the line 1 table **0.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2022

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|------------|-------------------------------|--------------------------|----------------------------------|---|--|------------------------------------|
| EBONY HORSEWOMEN, INC.<br>337 VINE STREET<br>HARTFORD, CT 06112   | 06-1268874 | 501(C)(3)                     | 10,000.                  | 0.                               |   |  | OPPORTUNITY GRANT                  |
| LUCKY ORPHANS HORSE RESCUE, INC.<br>2699 ROUTE 22<br>DOVER PLAINS, NY 12522                             | 26-2729197 | 501(C)(3)                     | 10,000.                  | 0.                               |   |  | OPPORTUNITY GRANT                  |
| HORSES N HEROES OF MARION COUNTY<br>INC - 12680 N US HWY 441 - CITRA,<br>FL 32113                       | 31-1548627 | 501(C)(3)                     | 10,000.                  | 0.                               |   |  | OPPORTUNITY GRANT                  |
| KENTUCKY HORSE PARK FOUNDATION<br>INC. - 4075 IRON WORKS PARKWAY -<br>LEXINGTON, KY 40511               | 62-1257717 | 501(C)(3)                     | 10,000.                  | 0.                               |   |  | OPPORTUNITY GRANT                  |
| MANES FOR MOVEMENT, INC<br>PO BOX 1587<br>TORRANCE, CA 90505  | 84-2971941 | 501(C)(3)                     | 10,000.                  | 0.                               |   |  | OPPORTUNITY GRANT                  |
| TAKING THE REINS<br>4004 VERDANT STREET<br>LOS ANGELES, CA 90039  | 95-4688657 | 501(C)(3)                     | 10,000.                  | 0.                               |   |  | OPPORTUNITY GRANT                  |
| MARYLAND THERAPEUTIC RIDING, INC.<br>1141 SUNRISE BEACH ROAD<br>CROWNSVILLE, MD 21032                   | 52-2035698 | 501(C)(3)                     | 10,000.                  | 0.                               |   |  | OPPORTUNITY GRANT                  |
| WILDSTAR EQUINE-ASSISTED<br>ACTIVITIES AND THERAPY INC. - 16<br>NASON HILL LANE - SHERBORN, MA<br>01770 | 82-2801705 | 501(C)(3)                     | 8,600.                   | 0.                               |   |  | OPPORTUNITY GRANT                  |
|   |            |                               |                          |                                  |   |  |                                    |

Schedule I (Form 990)

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|---------------------------------------|
| EQUESTRIAN EDUCATION            | 88                       | 85,181.                  | 0.                                |   |                                       |
| DIRECT ATHLETE SUPPORT          | 278                      | 905,517.                 | 0.                                |   |                                       |
|                                 |                          |                          |                                   |   |                                       |
|                                 |                          |                          |                                   |   |                                       |
|                                 |                          |                          |                                   |   |                                       |

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

THE ORGANIZATION REQUIRES ORGANIZATION RECIPIENTS TO PROVIDE ANNUAL RECONCILIATIONS DETAILING THE EXPENDITURES ASSOCIATED WITH THE GRANTS RECEIVED.

THE ORGANIZATION SPONSORS TUITION REIMBURSEMENT FOR JUNIOR ATHLETES WHO CHOOSE TO FURTHER THEIR EDUCATION. THE SCHOLARSHIP MAY BE USED TO PURSUE THEIR ACADEMIC OR EQUESTRIAN EDUCATION IN ORDER TO RECEIVE THE SCHOLARSHIP.

THE REQUEST FOR REIMBURSEMENT MUST BE PAYABLE TO AN ACADEMIC INSTITUTION

**Part IV** Supplemental Information

ALL RECIPIENTS ARE JUDGED BASED ON WRITTEN EXAM OR ESSAY SCORES DISPLAYING THE GREATEST UNDERSTANDING OF EQUESTRIAN KNOWLEDGE.

DIRECT ATHLETE TRAINING GRANTS ARE AWARDED BASED ON THE SELECTION CRITERIA FOR EACH DISCIPLINE.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees  
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization

**UNITED STATES EQUESTRIAN FEDERATION, INC**

Employer identification number

**56-2350714**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> First-class or charter travel  | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |  |   |
|--|---|
| <input type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

|           | Yes | No |
|-----------|-----|----|
| <b>1b</b> | X   |    |
| <b>2</b>  |     | X  |
| <b>4a</b> |     | X  |
| <b>4b</b> |     | X  |
| <b>4c</b> |     | X  |
| <b>5a</b> |     | X  |
| <b>5b</b> |     | X  |
| <b>6a</b> |     | X  |
| <b>6b</b> |     | X  |
| <b>7</b>  |     | X  |
| <b>8</b>  |     | X  |
| <b>9</b>  |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title                                       |      | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|--|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|  |      | (i) Base compensation  | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| (1) WILLIAM MORONEY<br>CEO                               | (i)  | 423,241.   | 28,000.                             | 0.                                  | 8,100.   | 6,006.                  | 465,347.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (2) VICTORIA LOWELL<br>CHIEF MARKETING & CONTENT         | (i)  | 356,709.   | 7,100.                              | 0.                                  | 8,100.   | 9,760.                  | 381,669.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (3) SONJA KEATING<br>SR VICE PRESIDENT & GENERA          | (i)  | 288,035.   | 11,124.                             | 0.                                  | 8,100.   | 9,362.                  | 316,621.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (4) WILLIAM CONNELL (END 11/30/22)<br>DIRECTOR OF SPORTS | (i)  | 249,638.   | 4,912.                              | 0.                                  | 4,569.   | 1,875.                  | 260,994.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (5) STEPHEN SCHUMACHER<br>CHIEF VETERINARY OFFICER       | (i)  | 194,037.   | 100.                                | 0.                                  | 6,618.   | 14,708.                 | 215,463.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (6) MICHAEL DELAHANTY<br>CFO                             | (i)  | 161,734.   | 4,820.                              | 0.                                  | 1,027.   | 11,795.                 | 179,376.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (7) TERRI DOLAN<br>DIRECTOR, NAT. BREEDS & NO            | (i)  | 158,120.   | 3,090.                              | 0.                                  | 971.   | 5,139.                  | 167,320.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (8) KELLY BOLTON<br>CHIEF HUMAN RESOURCES OFFI           | (i)  | 149,715.   | 5,768.                              | 0.                                  | 167.   | 2,535.                  | 158,185.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |



**Supplemental Information on Tax-Exempt Bonds**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,  
explanations, and any additional information in Part VI.  
Attach to Form 990. Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization **UNITED STATES EQUESTRIAN FEDERATION, INC** Employer identification number **56-2350714**

| <b>Part I Bond Issues</b>                                |                   |             |                 |                   |                            |              |          |                         |          |                      |          |
|--|-------------------|-------------|-----------------|-------------------|----------------------------|--------------|----------|-------------------------|----------|----------------------|----------|
| (a) Issuer name  | (b) Issuer EIN    | (c) CUSIP # | (d) Date issued | (e) Issue price   | (f) Description of purpose | (g) Defeased |          | (h) On behalf of issuer |          | (i) Pooled financing |          |
|  |                   |             |                 |                   |                            | Yes          | No       | Yes                     | No       | Yes                  | No       |
| <b>KENTUCKY BOND</b><br><b>A DEVELOPMENT CORPORATION</b> | <b>47-2650498</b> | <b>NONE</b> | <b>12/21/17</b> | <b>6,400,000.</b> | <b>SEE PART VI</b>         |              | <b>X</b> |                         | <b>X</b> |                      | <b>X</b> |
| <b>B</b>   |                   |             |                 |                   |                            |              |          |                         |          |                      |          |
| <b>C</b>   |                   |             |                 |                   |                            |              |          |                         |          |                      |          |
| <b>D</b>   |                   |             |                 |                   |                            |              |          |                         |          |                      |          |

| <b>Part II Proceeds</b>  |                   |           |            |           |            |           |            |           |  |  |
|--|-------------------|-----------|------------|-----------|------------|-----------|------------|-----------|--|--|
|  | <b>A</b>          |           | <b>B</b>   |           | <b>C</b>   |           | <b>D</b>   |           |  |  |
| <b>1</b> Amount of bonds retired .....   | <b>184,497.</b>   |           |            |           |            |           |            |           |  |  |
| <b>2</b> Amount of bonds legally defeased .....  |                   |           |            |           |            |           |            |           |  |  |
| <b>3</b> Total proceeds of issue .....   | <b>6,400,000.</b> |           |            |           |            |           |            |           |  |  |
| <b>4</b> Gross proceeds in reserve funds .....   |                   |           |            |           |            |           |            |           |  |  |
| <b>5</b> Capitalized interest from proceeds .....  |                   |           |            |           |            |           |            |           |  |  |
| <b>6</b> Proceeds in refunding escrows .....   |                   |           |            |           |            |           |            |           |  |  |
| <b>7</b> Issuance costs from proceeds .....  | <b>95,234.</b>    |           |            |           |            |           |            |           |  |  |
| <b>8</b> Credit enhancement from proceeds .....  |                   |           |            |           |            |           |            |           |  |  |
| <b>9</b> Working capital expenditures from proceeds .....  |                   |           |            |           |            |           |            |           |  |  |
| <b>10</b> Capital expenditures from proceeds .....   | <b>6,304,766.</b> |           |            |           |            |           |            |           |  |  |
| <b>11</b> Other spent proceeds .....   |                   |           |            |           |            |           |            |           |  |  |
| <b>12</b> Other unspent proceeds .....   |                   |           |            |           |            |           |            |           |  |  |
| <b>13</b> Year of substantial completion .....   | <b>2019</b>       |           |            |           |            |           |            |           |  |  |
|  | <b>Yes</b>        | <b>No</b> | <b>Yes</b> | <b>No</b> | <b>Yes</b> | <b>No</b> | <b>Yes</b> | <b>No</b> |  |  |
| <b>14</b> Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? ..... |                   | <b>X</b>  |            |           |            |           |            |           |  |  |
| <b>15</b> Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? .....   |                   | <b>X</b>  |            |           |            |           |            |           |  |  |
| <b>16</b> Has the final allocation of proceeds been made? .....  | <b>X</b>          |           |            |           |            |           |            |           |  |  |
| <b>17</b> Does the organization maintain adequate books and records to support the final allocation of proceeds? .....                           | <b>X</b>          |           |            |           |            |           |            |           |  |  |

| <b>Part III Private Business Use</b>  |      |    |     |    |     |    |     |    |
|---|------|----|-----|----|-----|----|-----|----|
|   | A    |    | B   |    | C   |    | D   |    |
|   | Yes  | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....   |      | X  |     |    |     |    |     |    |
| <b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property? .....  |      | X  |     |    |     |    |     |    |
| <b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? .....  |      | X  |     |    |     |    |     |    |
| <b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?   |      |    |     |    |     |    |     |    |
| <b>c</b> Are there any research agreements that may result in private business use of bond-financed property? .....   |      | X  |     |    |     |    |     |    |
| <b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? ...   |      |    |     |    |     |    |     |    |
| <b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....  | 1.60 | %  |     | %  |     | %  |     | %  |
| <b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ..... |      | %  |     | %  |     | %  |     | %  |
| <b>6</b> Total of lines 4 and 5 .....   | 1.60 | %  |     | %  |     | %  |     | %  |
| <b>7</b> Does the bond issue meet the private security or payment test? .....   |      | X  |     |    |     |    |     |    |
| <b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?   |      | X  |     |    |     |    |     |    |
| <b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....  |      | %  |     | %  |     | %  |     | %  |
| <b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....  |      |    |     |    |     |    |     |    |
| <b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....                           | X    |    |     |    |     |    |     |    |

| <b>Part IV Arbitrage</b>  |     |    |     |    |     |    |     |    |
|---|-----|----|-----|----|-----|----|-----|----|
|   | A   |    | B   |    | C   |    | D   |    |
|   | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? ..... |     | X  |     |    |     |    |     |    |
| <b>2</b> If "No" to line 1, did the following apply?  |     |    |     |    |     |    |     |    |
| <b>a</b> Rebate not due yet? .....  | X   |    |     |    |     |    |     |    |
| <b>b</b> Exception to rebate? .....   |     | X  |     |    |     |    |     |    |
| <b>c</b> No rebate due? .....   |     | X  |     |    |     |    |     |    |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....                                 |     |    |     |    |     |    |     |    |
| <b>3</b> Is the bond issue a variable rate issue? .....   | X   |    |     |    |     |    |     |    |







**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2022**

Open to Public Inspection

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization **UNITED STATES EQUESTRIAN FEDERATION, INC** Employer identification number **56-2350714**

**Part I Types of Property**

|  | (a)<br>Check if applicable | (b)<br>Number of contributions or items contributed | (c)<br>Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d)<br>Method of determining noncash contribution amounts |
|--|----------------------------|---|--|---|
| 1 Art - Works of art   |                            |   |  |   |
| 2 Art - Historical treasures                                 |                            |   |  |   |
| 3 Art - Fractional interests                                 |                            |   |  |   |
| 4 Books and publications                                     |                            |   |  |   |
| 5 Clothing and household goods                               |                            |   |  |   |
| 6 Cars and other vehicles                                    |                            |   |  |   |
| 7 Boats and planes   |                            |   |  |   |
| 8 Intellectual property                                      |                            |   |  |   |
| 9 Securities - Publicly traded                               |                            |   |  |   |
| 10 Securities - Closely held stock                           |                            |   |  |   |
| 11 Securities - Partnership, LLC, or trust interests         |                            |   |  |   |
| 12 Securities - Miscellaneous                                |                            |   |  |   |
| 13 Qualified conservation contribution - Historic structures |                            |   |  |   |
| 14 Qualified conservation contribution - Other               |                            |   |  |   |
| 15 Real estate - Residential                                 |                            |   |  |   |
| 16 Real estate - Commercial                                  |                            |   |  |   |
| 17 Real estate - Other                                       |                            |   |  |   |
| 18 Collectibles  |                            |   |  |   |
| 19 Food inventory  |                            |   |  |   |
| 20 Drugs and medical supplies                                |                            |   |  |   |
| 21 Taxidermy   |                            |   |  |   |
| 22 Historical artifacts                                      |                            |   |  |   |
| 23 Scientific specimens                                      |                            |   |  |   |
| 24 Archeological artifacts                                   |                            |   |  |   |
| 25 Other ( <b>EQUESTRIAN SUPP</b> )                          | <b>X</b>                   | <b>19</b>   | <b>467,509.</b>  |   |
| 26 Other ( _____ )   |                            |   |  |   |
| 27 Other ( _____ )   |                            |   |  |   |
| 28 Other ( _____ )   |                            |   |  |   |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement ..... **29**

|   | Yes | No       |
|---|-----|----------|
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? ..... |     | <b>X</b> |
| b If "Yes," describe the arrangement in Part II.  |     |          |
| 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? .....   |     | <b>X</b> |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....  |     | <b>X</b> |
| b If "Yes," describe in Part II.  |     |          |
| 33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.   |     |          |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2022



**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
Attach to Form 990 or Form 990-EZ.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2022**

Open to Public  
Inspection

Name of the organization

UNITED STATES EQUESTRIAN FEDERATION, INC

Employer identification number

56-2350714

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE PURSUIT OF EXCELLENCE BASED ON A FOUNDATION OF FAIR, SAFE  
COMPETITION AND THE WELFARE OF ITS HUMAN AND EQUINE ATHLETES.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ADDITIONALLY, USEF PRIORITIZES COMPLIANCE WITH MANDATES AS AN NGB,  
IMPOSED BY THE TED STEVENS OLYMPIC AND AMATEUR SPORTS ACT AND THEREBY  
THE USOPC.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THESE SPORT PROGRAMS ARE SUPPORTED BY A FRAMEWORK OF RULES, POLICIES  
AND PROCEDURES INCLUDING CALENDAR MANAGEMENT, COMPETITION LICENSING AND  
STANDARDS, ANTI-DOPING, PROHIBITED PRACTICES, CONCUSSION AND  
RETURN-TO-PLAY PROTOCOLS, SAFE SPORT, SPORT REGULATION, LICENSED  
OFFICIALS, AND PREPARATION AND SELECTION OF TEAM AND INDIVIDUAL  
ATHLETES FOR MAJOR INTERNATIONAL COMPETITIONS INCLUDING OLYMPIC AND  
PARALYMPIC GAMES, PAN-AM GAMES AND WORLD CHAMPIONSHIPS.

FORM 990, PART VI, SECTION A, LINE 6:

THE UNITED STATES EQUESTRIAN FEDERATION HAS TWO CATEGORIES OF MEMBERS:  
COMPETING MEMBERS AND NON-COMPETING MEMBERS.

FORM 990, PART VI, SECTION A, LINE 7A:

MEMBERS WHO MEET THE DEFINITION OF "10-YEAR ATHLETE REPRESENTATIVE" UNDER

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

|                          |  |                                |            |
|--------------------------|--|--------------------------------|------------|
| Name of the organization | UNITED STATES EQUESTRIAN FEDERATION, INC | Employer identification number | 56-2350714 |
|--------------------------|--|--------------------------------|------------|

THE US OLYMPIC & PARALYMPIC COMMITTEE BYLAWS ARE ELIGIBLE TO ELECT ATHLETE REPRESENTATIVES TO THE DESIGNATED SEATS ON THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS REVIEWED BY THE CHIEF FINANCIAL OFFICER, CHIEF EXECUTIVE OFFICER, GENERAL COUNSEL, TREASURER, AND AUDIT COMMITTEE. ADDITIONALLY, THE GOVERNING BODY REVIEWS AND APPROVES THE 990 PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

ANNUALLY, OFFICERS, BOARD MEMBERS, COMMITTEE MEMBERS, STAFF MEMBERS, AND CONTRACTORS PROVIDING SUBSTANTIAL SERVICES TO USEF MUST COMPLETE THE CONFLICT OF INTEREST DISCLOSURES. THE LEGAL DEPARTMENT AND AUDIT COMMITTEE REVIEW ALL RESPONSES AND DETERMINE WHETHER DISQUALIFYING CONFLICTS EXIST AND IF NOT, DETERMINE HOW DISCLOSED CONFLICTS WILL BE MANAGED. ANYONE WITH AN ACTUAL, PERCEIVED, OR POTENTIAL CONFLICT OF INTEREST MUST NOT BE PRESENT FOR DELIBERATIONS OR DECISION-MAKING.

FORM 990, PART VI, SECTION B, LINE 15A:

A COMPENSATION COMMITTEE UTILIZES COMPENSATION SURVERY S WHEN APPROVING CEO COMPENSATION.

ALL USEF SALARIES HAVE BEEN REVIEWED BY THE CHIEF HUMAN RESOURCES OFFICER. THE CHIEF HUMAN RESOURCES OFFICER UTILIZED AN INDUSTRY COMPARISON SALARY ANALYSIS OF BOTH FOR-PROFIT AND EXEMPT ORGANIZATIONS TO ANALYZE THE SALARIES. THE ORGANIZATION WAS PROVIDED A COPY OF THE ANALYSIS FOR THEIR RECORDS.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

|  |  |
|--|--|
| Name of the organization<br>UNITED STATES EQUESTRIAN FEDERATION, INC | Employer identification number<br>56-2350714 |
|--|--|

AK, AL, AR, CA, CO, IL, KY, MA, MD, ME, MI, MN, MS, NC, ND, NH, NY, SC, WI, CT, DC, FL, GA, HI, KS  
 NV, NJ, NM, OH, OK, OR, PA, RI, TN, UT, VA, WA, WV

FORM 990, PART VI, SECTION C, LINE 19:  
 USEF BYLAWS, CONFLICT OF INTEREST POLICY, BOARD OF DIRECTORS MEETING  
 MINUTES, ANNUAL AUDIT REPORTS, ANNUAL TAX FILINGS, AND THE IRS  
 DETERMINATION LETTER ARE POSTED AT WWW.UWEF.ORG

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:  
 UNREALIZED GAIN/LOSS ON VALUE OF INTEREST RATE SWAP  
 CONTRACT 66,902.

FORM 990, PART XII, LINE 2C  
 THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

For calendar year 2022 or other tax year beginning DEC 1, 2022, and ending NOV 30, 2023

2022

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3) Organizations Only

Form fields A-F: Name of organization (UNITED STATES EQUESTRIAN FEDERATION, INC), Employer identification number (56-2350714), Book value of all assets at end of year (38,343,465).

Form fields G-L: Check organization type (501(c) corporation), Telephone number (859-225-6935).

Table with 11 rows: Part I Total Unrelated Business Taxable Income. Includes columns for line number and amount.

Table with 7 rows: Part II Tax Computation. Includes columns for line number and amount.

LHA For Paperwork Reduction Act Notice, see instructions. Form 990-T (2022)

| <b>Part III Tax and Payments</b>   |           |           |    |
|--|-----------|-----------|----|
| 1a Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) .....   | <b>1a</b> |           |    |
| b Other credits (see instructions) .....   | <b>1b</b> |           |    |
| c General business credit. Attach Form 3800 (see instructions) .....   | <b>1c</b> |           |    |
| d Credit for prior year minimum tax (attach Form 8801 or 8827) .....   | <b>1d</b> |           |    |
| e <b>Total credits.</b> Add lines 1a through 1d .....  |           | <b>1e</b> |    |
| 2 Subtract line 1e from Part II, line 7 .....  |           | <b>2</b>  | 0. |
| 3 Other amounts due. Check if from: <input type="checkbox"/> Form 4255 <input type="checkbox"/> Form 8611 <input type="checkbox"/> Form 8697 <input type="checkbox"/> Form 8866<br><input type="checkbox"/> Other (attach statement) ..... |           | <b>3</b>  |    |
| 4 <b>Total tax.</b> Add lines 2 and 3 (see instructions). <input type="checkbox"/> Check if includes tax previously deferred under section 1294. Enter tax amount here .....   |           | <b>4</b>  | 0. |
| 5 Current net 965 tax liability paid from Form 965-A, Part II, column (k) .....  |           | <b>5</b>  | 0. |
| 6a Payments: A 2021 overpayment credited to 2022 .....   | <b>6a</b> |           |    |
| b 2022 estimated tax payments. Check if section 643(g) election applies <input type="checkbox"/> .....   | <b>6b</b> |           |    |
| c Tax deposited with Form 8868 .....   | <b>6c</b> |           |    |
| d Foreign organizations: Tax paid or withheld at source (see instructions) .....   | <b>6d</b> |           |    |
| e Backup withholding (see instructions) .....  | <b>6e</b> |           |    |
| f Credit for small employer health insurance premiums (attach Form 8941) .....   | <b>6f</b> |           |    |
| g Other credits, adjustments, and payments: <input type="checkbox"/> Form 2439<br><input type="checkbox"/> Form 4136 <input type="checkbox"/> Other _____ Total .....  | <b>6g</b> |           |    |
| 7 <b>Total payments.</b> Add lines 6a through 6g .....   |           | <b>7</b>  |    |
| 8 Estimated tax penalty (see instructions). Check if Form 2220 is attached <input type="checkbox"/> .....  |           | <b>8</b>  |    |
| 9 <b>Tax due.</b> If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed .....  |           | <b>9</b>  |    |
| 10 <b>Overpayment.</b> If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid .....  |           | <b>10</b> |    |
| 11 Enter the amount of line 10 you want: <b>Credited to 2023 estimated tax</b> <span style="float: right;"><b>Refunded</b></span> .....  |           | <b>11</b> |    |

| <b>Part IV Statements Regarding Certain Activities and Other Information</b> (see instructions)  |                                   |     |    |
|--|-----------------------------------|-----|----|
| 1 At any time during the 2022 calendar year, did the organization have an interest in or a signature or other authority over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here ..... |                                   | Yes | No |
| 2 During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? .....  |                                   |     | X  |
| 3 Enter the amount of tax-exempt interest received or accrued during the tax year ..... \$ .....   |                                   |     |    |
| 4 Enter available pre-2018 NOL carryovers here \$ <u>1,230,704.</u> Do not include any post-2017 NOL carryover shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by any deduction reported on Part I, line 6.  |                                   |     |    |
| 5 Post-2017 NOL carryovers. Enter the Business Activity Code and available post-2017 NOL carryovers. Don't reduce the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instructions.   |                                   |     |    |
| Business Activity Code   | Available post-2017 NOL carryover |     |    |
| 541800   | \$ 1,717,844.                     |     |    |
| 6a Did the organization change its method of accounting? (see instructions) .....  |                                   |     | X  |
| b If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No," explain in Part V .....  |                                   |     |    |

**Part V Supplemental Information**

Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.

|                               |  |   |                         |   |
|-------------------------------|--|---|-------------------------|---|
| <b>Sign Here</b>              | Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. |   |                         |   |
|                               | Signature of officer _____   | Date _____  | CEO<br>Title            | <div style="border: 1px solid black; padding: 2px;">                 May the IRS discuss this return with the preparer shown below (see instructions)? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No             </div> |
| <b>Paid Preparer Use Only</b> | Print/Type preparer's name<br><b>ANGELA N. CRAWFORD, CPA</b>   | Preparer's signature<br><b>ANGELA N. CRAWFORD, CPA</b>                            | Date<br><b>07/10/24</b> | Check <input type="checkbox"/> if self-employed PTIN<br><b>P00573197</b>  |
|                               | Firm's name<br><b>BLUE &amp; CO., LLC</b>  | Firm's address<br><b>250 WEST MAIN STREET, SUITE 2900<br/>LEXINGTON, KY 40507</b> |                         | Firm's EIN<br><b>35-1178661</b>   |
|                               | Phone no. <b>859-253-1100</b>  |   |                         |   |

FORM 990-T

PRE 2018 NOL SCHEDULE

STATEMENT 1

PRE-2018 NOL CARRY FORWARD FROM PRIOR YEAR 1,230,704.  
 PRE-2018 NOL DEDUCTION INCLUDED IN PART I, LINE 6 74,991.

SCHEDULE A PORTION OF PRE-2018 NOL  
 SCHEDULE A ENTITY SCHEDULE A SHARE

|   |    |
|---|----|
| 1 | 0. |
| 2 | 0. |

TOTAL SCHEDULE A SHARE OF PRE-2018 NOL 0.  
 NET OPERATING DEDUCTION 74,991.  
 BALANCE AFTER PRE-2018 NOL DEDUCTION 0.  
 EXPIRING NET OPERATING LOSSES 0.  
 CARRY FORWARD OF NET OPERATING LOSS 1,155,713.

FORM 990-T

PRE-2018 NET OPERATING LOSS DEDUCTION

STATEMENT 2

| TAX YEAR                          | LOSS SUSTAINED | LOSS PREVIOUSLY APPLIED | LOSS REMAINING | AVAILABLE THIS YEAR |
|-----------------------------------|----------------|-------------------------|----------------|---------------------|
| 11/30/06                          | 398,844.       | 373,772.                | 25,072.        | 25,072.             |
| 11/30/07                          | 290,295.       | 0.                      | 290,295.       | 290,295.            |
| 11/30/08                          | 117,354.       | 0.                      | 117,354.       | 117,354.            |
| 11/30/09                          | 149,625.       | 0.                      | 149,625.       | 149,625.            |
| 11/30/11                          | 47,342.        | 0.                      | 47,342.        | 47,342.             |
| 11/30/12                          | 144,078.       | 0.                      | 144,078.       | 144,078.            |
| 11/30/13                          | 191,202.       | 0.                      | 191,202.       | 191,202.            |
| 11/30/14                          | 220,216.       | 0.                      | 220,216.       | 220,216.            |
| 11/30/17                          | 45,520.        | 0.                      | 45,520.        | 45,520.             |
| NOL CARRYOVER AVAILABLE THIS YEAR |                |                         | 1,230,704.     | 1,230,704.          |

**SCHEDULE A  
(Form 990-T)**

Department of the Treasury  
Internal Revenue Service

**Unrelated Business Taxable Income  
From an Unrelated Trade or Business**

Go to [www.irs.gov/Form990T](http://www.irs.gov/Form990T) for instructions and the latest information.  
Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

1  
OMB No. 1545-0047

**2022**

Open to Public Inspection for  
501(c)(3) Organizations Only

|  |  |
|--|--|
| <b>A</b> Name of the organization<br><b>UNITED STATES EQUESTRIAN FEDERATION, INC</b> | <b>B</b> Employer identification number<br><b>56-2350714</b> |
| <b>C</b> Unrelated business activity code (see instructions) <b>541800</b>           | <b>D</b> Sequence: <b>1</b> of <b>2</b>                      |

**E** Describe the unrelated trade or business **ADVERTISING**

| <b>Part I</b> Unrelated Trade or Business Income  |           | (A) Income | (B) Expenses | (C) Net    |
|---|-----------|------------|--------------|------------|
| <b>1 a</b> Gross receipts or sales <u>1,816,769.</u>  |           |            |              |            |
| <b>b</b> Less returns and allowances _____ <b>c</b> Balance   | <b>1c</b> | 1,816,769. |              |            |
| <b>2</b> Cost of goods sold (Part III, line 8) .....  | <b>2</b>  |            |              |            |
| <b>3</b> Gross profit. Subtract line 2 from line 1c .....   | <b>3</b>  | 1,816,769. |              | 1,816,769. |
| <b>4 a</b> Capital gain net income (attach Schedule D (Form 1041 or Form 1120)). See instructions ..... | <b>4a</b> |            |              |            |
| <b>b</b> Net gain (loss) (Form 4797) (attach Form 4797). See instructions)                              | <b>4b</b> |            |              |            |
| <b>c</b> Capital loss deduction for trusts .....  | <b>4c</b> |            |              |            |
| <b>5</b> Income (loss) from a partnership or an S corporation (attach statement) .....                  | <b>5</b>  |            |              |            |
| <b>6</b> Rent income (Part IV) .....  | <b>6</b>  |            |              |            |
| <b>7</b> Unrelated debt-financed income (Part V) .....  | <b>7</b>  |            |              |            |
| <b>8</b> Interest, annuities, royalties, and rents from a controlled organization (Part VI) .....       | <b>8</b>  |            |              |            |
| <b>9</b> Investment income of section 501(c)(7), (9), or (17) organizations (Part VII) .....            | <b>9</b>  |            |              |            |
| <b>10</b> Exploited exempt activity income (Part VIII) .....  | <b>10</b> |            |              |            |
| <b>11</b> Advertising income (Part IX) .....  | <b>11</b> | 299,785.   | 570,583.     | -270,798.  |
| <b>12</b> Other income (see instructions; attach statement) .....                                       | <b>12</b> |            |              |            |
| <b>13</b> <b>Total.</b> Combine lines 3 through 12 .....  | <b>13</b> | 2,116,554. | 570,583.     | 1,545,971. |

**Part II** **Deductions Not Taken Elsewhere** See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

|  |           |                 |          |            |
|--|-----------|-----------------|----------|------------|
| <b>1</b> Compensation of officers, directors, and trustees (Part X) .....  |           |                 |          |            |
| <b>2</b> Salaries and wages .....  | <b>2</b>  |                 | 881,348. |            |
| <b>3</b> Repairs and maintenance .....   | <b>3</b>  |                 |          |            |
| <b>4</b> Bad debts .....   | <b>4</b>  |                 |          |            |
| <b>5</b> Interest (attach statement). See instructions .....   | <b>5</b>  |                 |          |            |
| <b>6</b> Taxes and licenses .....  | <b>6</b>  |                 |          |            |
| <b>7</b> Depreciation (attach Form 4562). See instructions .....   | <b>7</b>  |                 |          |            |
| <b>8</b> Less depreciation claimed in Part III and elsewhere on return .....   | <b>8a</b> |                 |          | <b>8b</b>  |
| <b>9</b> Depletion .....   | <b>9</b>  |                 |          |            |
| <b>10</b> Contributions to deferred compensation plans .....   | <b>10</b> |                 |          |            |
| <b>11</b> Employee benefit programs .....  | <b>11</b> |                 |          |            |
| <b>12</b> Excess exempt expenses (Part VIII) .....   | <b>12</b> |                 |          |            |
| <b>13</b> Excess readership costs (Part IX) .....  | <b>13</b> |                 |          |            |
| <b>14</b> Other deductions (attach statement) .....  | <b>14</b> | SEE STATEMENT 3 |          | 1,498,963. |
| <b>15</b> <b>Total deductions.</b> Add lines 1 through 14 .....  | <b>15</b> |                 |          | 2,380,311. |
| <b>16</b> Unrelated business income before net operating loss deduction. Subtract line 15 from Part I, line 13, column (C) ..... | <b>16</b> |                 |          | -834,340.  |
| <b>17</b> Deduction for net operating loss. See instructions .....   | <b>17</b> |                 |          | 0.         |
| <b>18</b> <b>Unrelated business taxable income.</b> Subtract line 17 from line 16 .....  | <b>18</b> |                 |          | -834,340.  |

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2022

**Part III Cost of Goods Sold** Enter method of inventory valuation

|   |   |  |
|---|---|--|
| 1 Inventory at beginning of year .....  | 1 |  |
| 2 Purchases .....   | 2 |  |
| 3 Cost of labor .....   | 3 |  |
| 4 Additional section 263A costs (attach statement) .....  | 4 |  |
| 5 Other costs (attach statement) .....  | 5 |  |
| 6 <b>Total.</b> Add lines 1 through 5 .....   | 6 |  |
| 7 Inventory at end of year .....  | 7 |  |
| 8 <b>Cost of goods sold.</b> Subtract line 7 from line 6. Enter here and in Part I, line 2 .....  | 8 |  |
| 9 Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization? <input type="checkbox"/> Yes <input type="checkbox"/> No |   |  |

**Part IV Rent Income (From Real Property and Personal Property Leased with Real Property)**

1 Description of property (property street address, city, state, ZIP code). Check if a dual-use. See instructions.

A  \_\_\_\_\_

B  \_\_\_\_\_

C  \_\_\_\_\_

D  \_\_\_\_\_

|   | A | B | C | D  |
|---|---|---|---|----|
| 2 Rent received or accrued  |   |   |   |    |
| a From personal property (if the percentage of rent for personal property is more than 10% but not more than 50%) .....                           |   |   |   |    |
| b From real and personal property (if the percentage of rent for personal property exceeds 50% or if the rent is based on profit or income) ..... |   |   |   |    |
| c Total rents received or accrued by property. Add lines 2a and 2b, columns A through D .....   |   |   |   |    |
| 3 Total rents received or accrued. Add line 2c columns A through D. Enter here and on Part I, line 6, column (A) .....                            |   |   |   | 0. |
| 4 Deductions directly connected with the income in lines 2(a) and 2(b) (attach statement) .....   |   |   |   |    |
| 5 <b>Total deductions.</b> Add line 4 columns A through D. Enter here and on Part I, line 6, column (B) .....                                     |   |   |   | 0. |

**Part V Unrelated Debt-Financed Income** (see instructions)

1 Description of debt-financed property (street address, city, state, ZIP code). Check if a dual-use. See instructions.

A  \_\_\_\_\_

B  \_\_\_\_\_

C  \_\_\_\_\_

D  \_\_\_\_\_

|   | A | B | C | D  |
|---|---|---|---|----|
| 2 Gross income from or allocable to debt-financed property .....  |   |   |   |    |
| 3 Deductions directly connected with or allocable to debt-financed property   |   |   |   |    |
| a Straight line depreciation (attach statement) .....   |   |   |   |    |
| b Other deductions (attach statement) .....   |   |   |   |    |
| c Total deductions (add lines 3a and 3b, columns A through D) .....   |   |   |   |    |
| 4 Amount of average acquisition debt on or allocable to debt-financed property (attach statement) .....                   |   |   |   |    |
| 5 Average adjusted basis of or allocable to debt-financed property (attach statement) .....                               |   |   |   |    |
| 6 Divide line 4 by line 5 .....   | % | % | % | %  |
| 7 Gross income reportable. Multiply line 2 by line 6 .....  |   |   |   |    |
| 8 <b>Total gross income</b> (add line 7, columns A through D). Enter here and on Part I, line 7, column (A) .....         |   |   |   | 0. |
| 9 Allocable deductions. Multiply line 3c by line 6 .....  |   |   |   |    |
| 10 <b>Total allocable deductions.</b> Add line 9, columns A through D. Enter here and on Part I, line 7, column (B) ..... |   |   |   | 0. |
| 11 <b>Total dividends-received deductions</b> included in line 10 .....   |   |   |   | 0. |

**Part VI Interest, Annuities, Royalties, and Rents from Controlled Organizations** (see instructions)

| 1. Name of controlled organization |   | 2. Employer identification number   | Exempt Controlled Organizations  |  |   | 6. Deductions directly connected with income in column 5 |
|------------------------------------|---|-------------------------------------|--|--|---|--|
|                                    |   |                                     | 3. Net unrelated income (loss) (see instructions)                                    | 4. Total of specified payments made                                | 5. Part of column 4 that is included in the controlling organization's gross income |  |
| (1)                                |   |                                     |  |  |   |  |
| (2)                                |   |                                     |  |  |   |  |
| (3)                                |   |                                     |  |  |   |  |
| (4)                                |   |                                     |  |  |   |  |
| Nonexempt Controlled Organizations |   |                                     |  |  |   |  |
| 7. Taxable Income                  | 8. Net unrelated income (loss) (see instructions) | 9. Total of specified payments made | 10. Part of column 9 that is included in the controlling organization's gross income | 11. Deductions directly connected with income in column 10         |   |  |
| (1)                                |   |                                     |  |  |   |  |
| (2)                                |   |                                     |  |  |   |  |
| (3)                                |   |                                     |  |  |   |  |
| (4)                                |   |                                     |  |  |   |  |
|                                    |   |                                     | Add columns 5 and 10. Enter here and on Part I, line 8, column (A)                   | Add columns 6 and 11. Enter here and on Part I, line 8, column (B) |   |  |
| <b>Totals</b>                      |   |                                     | 0.   | 0.   |   |  |

**Part VII Investment Income of a Section 501(c)(7), (9), or (17) Organization** (see instructions)

| 1. Description of income | 2. Amount of income | 3. Deductions directly connected (attach statement)                   | 4. Set-asides (attach statement) | 5. Total deductions and set-asides (add cols 3 and 4)                 |
|--------------------------|---------------------|---|----------------------------------|---|
| (1)                      |                     |   |                                  |   |
| (2)                      |                     |   |                                  |   |
| (3)                      |                     |   |                                  |   |
| (4)                      |                     |   |                                  |   |
|                          |                     | Add amounts in column 2. Enter here and on Part I, line 9, column (A) |                                  | Add amounts in column 5. Enter here and on Part I, line 9, column (B) |
| <b>Totals</b>            |                     | 0.  |                                  | 0.  |

**Part VIII Exploited Exempt Activity Income, Other Than Advertising Income** (see instructions)

|   |  |   |  |
|---|--|---|--|
| 1 | Description of exploited activity: _____   |   |  |
| 2 | Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A) .....                                    | 2 |  |
| 3 | Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B) .....                  | 3 |  |
| 4 | Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7 .....                   | 4 |  |
| 5 | Gross income from activity that is not unrelated business income .....   | 5 |  |
| 6 | Expenses attributable to income entered on line 5 .....  | 6 |  |
| 7 | Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line 4. Enter here and on Part II, line 12 ..... | 7 |  |

**Part IX Advertising Income**

1 Name(s) of periodical(s). Check box if reporting two or more periodicals on a consolidated basis.

A  EQUESTRIAN MAGAZINE

B

C

D

Enter amounts for each periodical listed above in the corresponding column.

|  | A        | B | C | D        |
|--|----------|---|---|----------|
| 2 Gross advertising income .....   | 299,785. |   |   |          |
| Add columns A through D. Enter here and on Part I, line 11, column (A) ..... |          |   |   | 299,785. |

|  |          |  |  |          |
|--|----------|--|--|----------|
| a  |          |  |  |          |
| 3 Direct advertising costs by periodical .....                                 | 570,583. |  |  |          |
| a Add columns A through D. Enter here and on Part I, line 11, column (B) ..... |          |  |  | 570,583. |

|   |           |  |  |  |
|---|-----------|--|--|--|
| 4 Advertising gain (loss). Subtract line 3 from line 2. For any column in line 4 showing a gain, complete lines 5 through 8. For any column in line 4 showing a loss or zero, do not complete lines 5 through 7, and enter zero on line 8 ..... | -270,798. |  |  |  |
|---|-----------|--|--|--|

5 Readership costs .....

6 Circulation income .....

7 Excess readership costs. If line 6 is less than line 5, subtract line 6 from line 5. If line 5 is less than line 6, enter zero .....

8 Excess readership costs allowed as a deduction. For each column showing a gain on line 4, enter the lesser of line 4 or line 7 .....

a Add line 8, columns A through D. Enter the greater of the line 8a, columns total or zero here and on Part II, line 13 .....

**Part X Compensation of Officers, Directors, and Trustees** (see instructions)

| 1. Name | 2. Title | 3. Percentage of time devoted to business | 4. Compensation attributable to unrelated business |
|---------|----------|---|--|
| (1)     |          | %   |  |
| (2)     |          | %   |  |
| (3)     |          | %   |  |
| (4)     |          | %   |  |

Total. Enter here and on Part II, line 1 .....

**Part XI Supplemental Information** (see instructions)

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FORM 990-T (A)

OTHER DEDUCTIONS

STATEMENT 3

| DESCRIPTION                                  | AMOUNT            |
|--|-------------------|
| PROFESSIONAL FEES                            | 58,434.           |
| OCCUPANCY                                    | 6,511.            |
| OFFICE EXPENSE                               | 17,578.           |
| DEPRECIATION                                 | 9,180.            |
| TRAVEL                                       | 108,416.          |
| MERCHANDISE                                  | 393,985.          |
| PRODUCTION COSTS                             | 904,859.          |
| <b>TOTAL TO SCHEDULE A, PART II, LINE 14</b> | <b>1,498,963.</b> |

990-T SCH A

POST-2017 NET OPERATING LOSS DEDUCTION

STATEMENT 4

| TAX YEAR                                 | LOSS SUSTAINED | LOSS PREVIOUSLY APPLIED | LOSS REMAINING    | AVAILABLE THIS YEAR |
|--|----------------|-------------------------|-------------------|---------------------|
| 11/30/19                                 | 179,495.       | 0.                      | 179,495.          | 179,495.            |
| 11/30/20                                 | 341,323.       | 0.                      | 341,323.          | 341,323.            |
| 11/30/21                                 | 226,461.       | 0.                      | 226,461.          | 226,461.            |
| 11/30/22                                 | 970,565.       | 0.                      | 970,565.          | 970,565.            |
| <b>NOL CARRYOVER AVAILABLE THIS YEAR</b> |                |                         | <b>1,717,844.</b> | <b>1,717,844.</b>   |

**SCHEDULE A  
(Form 990-T)**

Department of the Treasury  
Internal Revenue Service

**Unrelated Business Taxable Income  
From an Unrelated Trade or Business**

Go to [www.irs.gov/Form990T](http://www.irs.gov/Form990T) for instructions and the latest information.  
Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

2  
OMB No. 1545-0047

**2022**

Open to Public Inspection for  
501(c)(3) Organizations Only

|  |  |
|--|--|
| <b>A</b> Name of the organization<br><b>UNITED STATES EQUESTRIAN FEDERATION, INC</b> | <b>B</b> Employer identification number<br><b>56-2350714</b> |
| <b>C</b> Unrelated business activity code (see instructions) <b>541519</b>           | <b>D</b> Sequence: <b>2</b> of <b>2</b>                      |

**E** Describe the unrelated trade or business **IT SERVICES**

| <b>Part I</b> Unrelated Trade or Business Income  |           | (A) Income | (B) Expenses | (C) Net  |
|---|-----------|------------|--------------|----------|
| <b>1 a</b> Gross receipts or sales <u>125,876.</u>  |           |            |              |          |
| <b>b</b> Less returns and allowances _____ <b>c</b> Balance   | <b>1c</b> | 125,876.   |              |          |
| <b>2</b> Cost of goods sold (Part III, line 8) .....  | <b>2</b>  |            |              |          |
| <b>3</b> Gross profit. Subtract line 2 from line 1c .....   | <b>3</b>  | 125,876.   |              | 125,876. |
| <b>4 a</b> Capital gain net income (attach Schedule D (Form 1041 or Form 1120)). See instructions ..... | <b>4a</b> |            |              |          |
| <b>b</b> Net gain (loss) (Form 4797) (attach Form 4797). See instructions)                              | <b>4b</b> |            |              |          |
| <b>c</b> Capital loss deduction for trusts .....  | <b>4c</b> |            |              |          |
| <b>5</b> Income (loss) from a partnership or an S corporation (attach statement) .....                  | <b>5</b>  |            |              |          |
| <b>6</b> Rent income (Part IV) .....  | <b>6</b>  |            |              |          |
| <b>7</b> Unrelated debt-financed income (Part V) .....  | <b>7</b>  |            |              |          |
| <b>8</b> Interest, annuities, royalties, and rents from a controlled organization (Part VI) .....       | <b>8</b>  |            |              |          |
| <b>9</b> Investment income of section 501(c)(7), (9), or (17) organizations (Part VII) .....            | <b>9</b>  |            |              |          |
| <b>10</b> Exploited exempt activity income (Part VIII) .....  | <b>10</b> |            |              |          |
| <b>11</b> Advertising income (Part IX) .....  | <b>11</b> |            |              |          |
| <b>12</b> Other income (see instructions; attach statement) .....                                       | <b>12</b> |            |              |          |
| <b>13 Total.</b> Combine lines 3 through 12 .....   | <b>13</b> | 125,876.   |              | 125,876. |

**Part II Deductions Not Taken Elsewhere** See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

|  |           |           |         |  |
|--|-----------|-----------|---------|--|
| <b>1</b> Compensation of officers, directors, and trustees (Part X) .....  |           | <b>1</b>  |         |  |
| <b>2</b> Salaries and wages .....  |           | <b>2</b>  | 36,885. |  |
| <b>3</b> Repairs and maintenance .....   |           | <b>3</b>  |         |  |
| <b>4</b> Bad debts .....   |           | <b>4</b>  |         |  |
| <b>5</b> Interest (attach statement). See instructions .....   |           | <b>5</b>  |         |  |
| <b>6</b> Taxes and licenses .....  |           | <b>6</b>  |         |  |
| <b>7</b> Depreciation (attach Form 4562). See instructions .....   | <b>7</b>  |           |         |  |
| <b>8</b> Less depreciation claimed in Part III and elsewhere on return .....   | <b>8a</b> | <b>8b</b> |         |  |
| <b>9</b> Depletion .....   |           | <b>9</b>  |         |  |
| <b>10</b> Contributions to deferred compensation plans .....   |           | <b>10</b> |         |  |
| <b>11</b> Employee benefit programs .....  |           | <b>11</b> |         |  |
| <b>12</b> Excess exempt expenses (Part VIII) .....   |           | <b>12</b> |         |  |
| <b>13</b> Excess readership costs (Part IX) .....  |           | <b>13</b> |         |  |
| <b>14</b> Other deductions (attach statement) <b>SEE STATEMENT 5</b> .....   |           | <b>14</b> | 14,000. |  |
| <b>15 Total deductions.</b> Add lines 1 through 14 .....   |           | <b>15</b> | 50,885. |  |
| <b>16</b> Unrelated business income before net operating loss deduction. Subtract line 15 from Part I, line 13, column (C) ..... |           | <b>16</b> | 74,991. |  |
| <b>17</b> Deduction for net operating loss. See instructions .....   |           | <b>17</b> | 0.      |  |
| <b>18 Unrelated business taxable income.</b> Subtract line 17 from line 16 .....   |           | <b>18</b> | 74,991. |  |

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2022

**Part III Cost of Goods Sold** Enter method of inventory valuation

|   |   |  |
|---|---|--|
| 1 Inventory at beginning of year .....  | 1 |  |
| 2 Purchases .....   | 2 |  |
| 3 Cost of labor .....   | 3 |  |
| 4 Additional section 263A costs (attach statement) .....  | 4 |  |
| 5 Other costs (attach statement) .....  | 5 |  |
| 6 <b>Total.</b> Add lines 1 through 5 .....   | 6 |  |
| 7 Inventory at end of year .....  | 7 |  |
| 8 <b>Cost of goods sold.</b> Subtract line 7 from line 6. Enter here and in Part I, line 2 .....  | 8 |  |
| 9 Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization? <input type="checkbox"/> Yes <input type="checkbox"/> No |   |  |

**Part IV Rent Income (From Real Property and Personal Property Leased with Real Property)**

1 Description of property (property street address, city, state, ZIP code). Check if a dual-use. See instructions.

A  \_\_\_\_\_

B  \_\_\_\_\_

C  \_\_\_\_\_

D  \_\_\_\_\_

|   | A | B | C | D  |
|---|---|---|---|----|
| 2 Rent received or accrued  |   |   |   |    |
| a From personal property (if the percentage of rent for personal property is more than 10% but not more than 50%) .....                           |   |   |   |    |
| b From real and personal property (if the percentage of rent for personal property exceeds 50% or if the rent is based on profit or income) ..... |   |   |   |    |
| c Total rents received or accrued by property. Add lines 2a and 2b, columns A through D .....   |   |   |   |    |
| 3 Total rents received or accrued. Add line 2c columns A through D. Enter here and on Part I, line 6, column (A) .....                            |   |   |   | 0. |
| 4 Deductions directly connected with the income in lines 2(a) and 2(b) (attach statement) .....   |   |   |   |    |
| 5 <b>Total deductions.</b> Add line 4 columns A through D. Enter here and on Part I, line 6, column (B) .....                                     |   |   |   | 0. |

**Part V Unrelated Debt-Financed Income** (see instructions)

1 Description of debt-financed property (street address, city, state, ZIP code). Check if a dual-use. See instructions.

A  \_\_\_\_\_

B  \_\_\_\_\_

C  \_\_\_\_\_

D  \_\_\_\_\_

|   | A | B | C | D  |
|---|---|---|---|----|
| 2 Gross income from or allocable to debt-financed property .....  |   |   |   |    |
| 3 Deductions directly connected with or allocable to debt-financed property   |   |   |   |    |
| a Straight line depreciation (attach statement) .....   |   |   |   |    |
| b Other deductions (attach statement) .....   |   |   |   |    |
| c Total deductions (add lines 3a and 3b, columns A through D) .....   |   |   |   |    |
| 4 Amount of average acquisition debt on or allocable to debt-financed property (attach statement) .....                   |   |   |   |    |
| 5 Average adjusted basis of or allocable to debt-financed property (attach statement) .....                               |   |   |   |    |
| 6 Divide line 4 by line 5 .....   | % | % | % | %  |
| 7 Gross income reportable. Multiply line 2 by line 6 .....  |   |   |   |    |
| 8 <b>Total gross income</b> (add line 7, columns A through D). Enter here and on Part I, line 7, column (A) .....         |   |   |   | 0. |
| 9 Allocable deductions. Multiply line 3c by line 6 .....  |   |   |   |    |
| 10 <b>Total allocable deductions.</b> Add line 9, columns A through D. Enter here and on Part I, line 7, column (B) ..... |   |   |   | 0. |
| 11 <b>Total dividends-received deductions</b> included in line 10 .....   |   |   |   | 0. |

**Part VI Interest, Annuities, Royalties, and Rents from Controlled Organizations** (see instructions)

| 1. Name of controlled organization |   | 2. Employer identification number   | Exempt Controlled Organizations  |  |   |  |
|------------------------------------|---|-------------------------------------|--|--|---|--|
|                                    |   |                                     | 3. Net unrelated income (loss) (see instructions)                                    | 4. Total of specified payments made                                | 5. Part of column 4 that is included in the controlling organization's gross income | 6. Deductions directly connected with income in column 5 |
| (1)                                |   |                                     |  |  |   |  |
| (2)                                |   |                                     |  |  |   |  |
| (3)                                |   |                                     |  |  |   |  |
| (4)                                |   |                                     |  |  |   |  |
| Nonexempt Controlled Organizations |   |                                     |  |  |   |  |
| 7. Taxable Income                  | 8. Net unrelated income (loss) (see instructions) | 9. Total of specified payments made | 10. Part of column 9 that is included in the controlling organization's gross income | 11. Deductions directly connected with income in column 10         |   |  |
| (1)                                |   |                                     |  |  |   |  |
| (2)                                |   |                                     |  |  |   |  |
| (3)                                |   |                                     |  |  |   |  |
| (4)                                |   |                                     |  |  |   |  |
|                                    |   |                                     | Add columns 5 and 10. Enter here and on Part I, line 8, column (A)                   | Add columns 6 and 11. Enter here and on Part I, line 8, column (B) |   |  |
| <b>Totals</b>                      |   |                                     | 0.   | 0.   |   |  |

**Part VII Investment Income of a Section 501(c)(7), (9), or (17) Organization** (see instructions)

| 1. Description of income | 2. Amount of income | 3. Deductions directly connected (attach statement)                   | 4. Set-asides (attach statement) | 5. Total deductions and set-asides (add cols 3 and 4)                 |
|--------------------------|---------------------|---|----------------------------------|---|
| (1)                      |                     |   |                                  |   |
| (2)                      |                     |   |                                  |   |
| (3)                      |                     |   |                                  |   |
| (4)                      |                     |   |                                  |   |
|                          |                     | Add amounts in column 2. Enter here and on Part I, line 9, column (A) |                                  | Add amounts in column 5. Enter here and on Part I, line 9, column (B) |
| <b>Totals</b>            |                     | 0.  |                                  | 0.  |

**Part VIII Exploited Exempt Activity Income, Other Than Advertising Income** (see instructions)

|   |  |   |  |
|---|--|---|--|
| 1 | Description of exploited activity: _____   |   |  |
| 2 | Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A) .....                                    | 2 |  |
| 3 | Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B) .....                  | 3 |  |
| 4 | Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7 .....                   | 4 |  |
| 5 | Gross income from activity that is not unrelated business income .....   | 5 |  |
| 6 | Expenses attributable to income entered on line 5 .....  | 6 |  |
| 7 | Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line 4. Enter here and on Part II, line 12 ..... | 7 |  |

**Part IX Advertising Income**

1 Name(s) of periodical(s). Check box if reporting two or more periodicals on a consolidated basis.

- A
- B
- C
- D

Enter amounts for each periodical listed above in the corresponding column.

|  | A | B | C | D  |
|--|---|---|---|----|
| 2 Gross advertising income .....   |   |   |   |    |
| Add columns A through D. Enter here and on Part I, line 11, column (A) ..... |   |   |   | 0. |

|  |  |  |  |    |
|--|--|--|--|----|
| a  |  |  |  |    |
| 3 Direct advertising costs by periodical .....                                 |  |  |  |    |
| a Add columns A through D. Enter here and on Part I, line 11, column (B) ..... |  |  |  | 0. |

4 Advertising gain (loss). Subtract line 3 from line 2. For any column in line 4 showing a gain, complete lines 5 through 8. For any column in line 4 showing a loss or zero, do not complete lines 5 through 7, and enter zero on line 8 .....

- 5 Readership costs .....
- 6 Circulation income .....
- 7 Excess readership costs. If line 6 is less than line 5, subtract line 6 from line 5. If line 5 is less than line 6, enter zero .....
- 8 Excess readership costs allowed as a deduction. For each column showing a gain on line 4, enter the lesser of line 4 or line 7 .....

|  |  |  |  |  |
|--|--|--|--|--|
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

a Add line 8, columns A through D. Enter the greater of the line 8a, columns total or zero here and on Part II, line 13 .....

**Part X Compensation of Officers, Directors, and Trustees** (see instructions)

| 1. Name | 2. Title | 3. Percentage of time devoted to business | 4. Compensation attributable to unrelated business |
|---------|----------|---|--|
| (1)     |          | %   |  |
| (2)     |          | %   |  |
| (3)     |          | %   |  |
| (4)     |          | %   |  |

Total. Enter here and on Part II, line 1 .....

**Part XI Supplemental Information** (see instructions)

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FORM 990-T (A)

OTHER DEDUCTIONS

STATEMENT 5

DESCRIPTION

AMOUNT

OFFICE EXPENSE

14,000.

TOTAL TO SCHEDULE A, PART II, LINE 14

14,000.